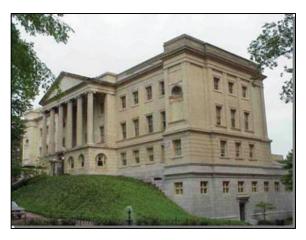
## OFFICE OF FINANCE

## THE HONORABLE RICHARD D. BROWN, SECRETARY OF FINANCE

Finance agencies handle the financial transactions of the Commonwealth, from collecting taxes to paying the bills and distributing aid to localities. Responsibilities of Finance agencies include forecasting and collecting revenues, managing the Commonwealth's cash and investments, selling bonds, training agency internal auditors, and preparing and executing the Commonwealth's budget.

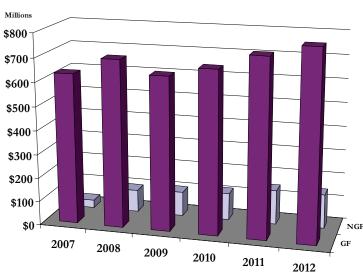


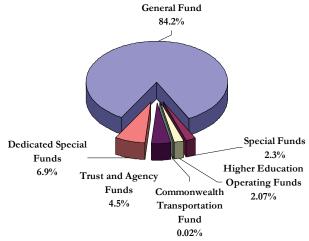
FINANCING OF THE OFFICE OF FINANCE 2010-2012 BIENNIAL OPERATING BUDGET

## FINANCE AGENCIES INCLUDE:

- Department of Accounts
- Department of Accounts Transfer Payments
- Department of Planning and Budget
- Department of Taxation
- Department of the Treasury
- Treasury Board

# OFFICE OF FINANCE OPERATING BUDGET HISTORY





## Secretary of Finance

Provide policy and technical guidance and assistance to the Governor of Virginia and other key state leaders regarding the financial matters of the Commonwealth. Provide policy and administrative guidance and leadership to the finance agencies of the Commonwealth, which include the Department of Accounts, the Department of Planning and Budget, the Department of Taxation, and the Department of the Treasury. These agencies are responsible for either making or overseeing all financial transactions of the Commonwealth including collecting taxes, paying businesses that provide services to the state, and distributing state funding support to local governments.

## **Operating Budget Summary**

| _            | General<br>Fund | Nongeneral<br>Fund | Personnel<br>Cost |
|--------------|-----------------|--------------------|-------------------|
| 2007         | \$626,392       | \$0                | \$596,459         |
| 2008         | \$626,592       | \$0                | \$596,459         |
| 2009         | \$657,466       | \$0                | \$626,885         |
| 2010         | \$654,846       | \$0                | \$610,523         |
| 2011 Base    | \$654,846       | \$0                | \$610,523         |
| 2011 Addenda | (\$234,423)     | \$0                | (\$234,528)       |
| 2011 TOTAL   | \$420,423       | \$0                | \$375,995         |
| 2012 Base    | \$654,846       | \$0                | \$610,523         |
| 2012 Addenda | (\$234,423)     | \$0                | (\$234,528)       |
| 2012 TOTAL   | \$420,423       | \$0                | \$375,995         |

#### **Authorized Position Summary**

|              | General<br>Fund | Nongeneral<br>Fund | Total<br>Positions |
|--------------|-----------------|--------------------|--------------------|
| 2007         | 5.00            | 0.00               | 5.00               |
| 2008         | 5.00            | 0.00               | 5.00               |
| 2009         | 5.00            | 0.00               | 5.00               |
| 2010         | 5.00            | 0.00               | 5.00               |
| 2011 Base    | 5.00            | 0.00               | 5.00               |
| 2011 Addenda | -1.00           | 0.00               | -1.00              |
| 2011 TOTAL   | 4.00            | 0.00               | 4.00               |
| 2012 Base    | 5.00            | 0.00               | 5.00               |
| 2012 Addenda | -1.00           | 0.00               | -1.00              |
| 2012 TOTAL   | 4.00            | 0.00               | 4.00               |

#### **Recommended Operating Budget Addenda**

## Distribute Central Appropriations amounts to agency budgets

Adjusts the agency budget to reflect amounts moved to or from Central Appropriations to cover the cost of items such as changes in retirement and other benefit contribution rates, as well as the distribution of other centrally funded items.

|              | FY 2011   | FY 2012   |
|--------------|-----------|-----------|
| General Fund | (\$7,997) | (\$7,997) |

### ▶ Distribute the fall 2008 budget reductions

Distributes the October 2008 budget reductions reflected in Item 54.05 of Chapter 781. The position reduction consisted of the vacant deputy secretary.

|                      | FY 2011     | FY 2012     |
|----------------------|-------------|-------------|
| General Fund         | (\$176,785) | (\$176,785) |
| Authorized Positions | (1.00)      | (1.00)      |

### ► Consolidate support staff in Cabinet

Reflects savings achieved by eliminating funding for a staff position.

|              | FY 2011    | FY 2012    |
|--------------|------------|------------|
| General Fund | (\$49,641) | (\$49,641) |

## **Department of Accounts**

Provide a uniform system of accounting, financial reporting, and internal control adequate to protect and account for the Commonwealth's financial resources while supporting and enhancing the recognition of Virginia as the best managed state in the nation.

## **Key Objectives and Performance Measures**

## • We will monitor agencies and institutions responses to APA audit reports.

Ensure that the number of recurring APA internal control findings are 35 or below.

## **७** We will process payroll requests timely.

Review and process all payrolls by the final certification date.

## • We will produce a quality Comprehensive Annual Financial Report (CAFR).

Receive the Certificate of Excellence in Financial Reporting for the 24th consecutive year.

### **Operating Budget Summary**

|              | General<br>Fund | Nongeneral<br>Fund | Personnel<br>Cost |
|--------------|-----------------|--------------------|-------------------|
| 2007         | \$9,463,551     | \$383,665          | \$7,029,802       |
| 2008         | \$11,039,146    | \$383,665          | \$8,684,465       |
| 2009         | \$11,750,195    | \$419,643          | \$9,530,939       |
| 2010         | \$11,089,778    | \$419,643          | \$9,076,836       |
| 2011 Base    | \$11,089,778    | \$419,643          | \$9,076,836       |
| 2011 Addenda | (\$887,184)     | \$1,229,187        | (\$705,596)       |
| 2011 TOTAL   | \$10,202,594    | \$1,648,830        | \$8,371,240       |
| 2012 Base    | \$11,089,778    | \$419,643          | \$9,076,836       |
| 2012 Addenda | (\$887,184)     | \$1,229,187        | (\$705,596)       |
| 2012 TOTAL   | \$10,202,594    | \$1,648,830        | \$8,371,240       |

## **Authorized Position Summary**

| _            | General<br>Fund | Nongeneral<br>Fund | Total<br>Positions |
|--------------|-----------------|--------------------|--------------------|
| 2007         | 102.00          | 3.00               | 105.00             |
| 2008         | 116.00          | 3.00               | 119.00             |
| 2009         | 122.00          | 3.00               | 125.00             |
| 2010         | 105.00          | 22.00              | 127.00             |
| 2011 Base    | 105.00          | 22.00              | 127.00             |
| 2011 Addenda | -3.00           | 0.00               | -3.00              |
| 2011 TOTAL   | 102.00          | 22.00              | 124.00             |
| 2012 Base    | 105.00          | 22.00              | 127.00             |
| 2012 Addenda | -3.00           | 0.00               | -3.00              |
| 2012 TOTAL   | 102.00          | 22.00              | 124.00             |

#### Recommended Operating Budget Addenda

## Distribute Central Appropriations amounts to agency budgets

Adjusts the agency budget to reflect amounts moved to or from Central Appropriations to cover the cost of items such as changes in retirement and other benefit contribution rates, as well as the distribution of other centrally funded items.

|              | FY 2011     | FY 2012     |
|--------------|-------------|-------------|
| General Fund | (\$145,550) | (\$145,550) |

## ► Establish a nongeneral fund appropriation for distribution of Virginia Retirement System payments

Creates a nongeneral fund appropriation for the agency for cash transferred from the Virginia Retirement System (VRS) for grants and expenditures by the Commonwealth Health Research Board. DOA is authorized as fiscal agent for the Commonwealth Health Research Board to disburse funds received from VRS pursuant to § 23-284, Code of Virginia.

|                 | FY 2011     | FY 2012     |
|-----------------|-------------|-------------|
| Nongeneral Fund | \$1,049,187 | \$1,049,187 |

## ► Transfer nongeneral fund appropriation for the Commonwealth Charge Card Rebate Fund between fund and fund detail for proper accounting

Transfers appropriation for the Commonwealth Charge Card Rebate Fund from fund 0200 to fund 0211 for proper accounting.

### ► Lay off full-time staff

Continues savings achieved through the elimination of three full-time positions. Responsibilities affiliated with these positions will be managed through the consolidation of functions and organizational realignments.

|                      | FY 2011     | FY 2012     |
|----------------------|-------------|-------------|
| General Fund         | (\$300,000) | (\$300,000) |
| Authorized Positions | (3.00)      | (3.00)      |

#### ► Maintain selected vacancies

Maintains existing vacancies due to retirements and resignations. Workload will be managed through inter-unit staff utilization.

|              | FY 2011     | FY 2012     |
|--------------|-------------|-------------|
| General Fund | (\$107,426) | (\$107,426) |

#### ▶ Reduce administrative costs in the Line of Duty program

Captures a portion of the general fund Line of Duty appropriation in the Department of Accounts Transfer Payments. This strategy holds a position vacant and captures savings of \$100,000.

|              | FY 2011     | FY 2012     |
|--------------|-------------|-------------|
| General Fund | (\$100,000) | (\$100,000) |

## ► Allocate nongeneral fund interest earnings to support activities

Authorizes the Department of Accounts to retain a portion of nongeneral fund interest earnings to support administrative tasks associated with interest calculations, charge card rebate distributions and exception processing tasks related to the administration of Tier Three higher education restructuring agreements. These funds will supplant general fund dollars.

|                 | FY 2011     | FY 2012     |
|-----------------|-------------|-------------|
| General Fund    | (\$180,000) | (\$180,000) |
| Nongeneral Fund | \$180,000   | \$180,000   |

#### ► Reduce use of wage employees

Reduces the use of part-time staff and student interns who primarily provide clerical support functions to the agency's core mission.

|              | FY 2011    | FY 2012    |
|--------------|------------|------------|
| General Fund | (\$15,000) | (\$15,000) |

#### ► Finance Payroll Processing

Reduces costs by transferring the staff member supporting the Department of Accounts (DOA), the Department of Planning and Budget, and the Department of Treasury payroll activities to a vacant position in the DOA payroll service bureau. Non-payroll activities supported by this position will be eliminated. The payroll service bureau is an internal service fund with a sum sufficient appropriation equal to fees collected from agencies for the cost.

|              | FY 2011    | FY 2012    |
|--------------|------------|------------|
| General Fund | (\$39,208) | (\$39,208) |

## ► Create a Line of Credit for the Department of Accounts for the administration of the flexible spending benefits and Line of Duty programs

Establishes a Line of Credit for \$5.25 million for the Department of Accounts Transfer Payments for the administration of the flexible spending benefits and Line of Duty programs. This allows the Department of Accounts to manage program expenses until cash has been collected for the Line of Duty program from the new E-911 fee increase and pay is deducted from the employees' paycheck for the flexible benefits program.

## **Department of Accounts Transfer Payments**

To provide financial assistance to the localities and to administer the Revenue Stabilization Fund, Virginia Education Loan Authority Reserve Fund, and the Line of Duty Act as required by the Code of Virginia.

### **Operating Budget Summary**

|              | General<br>Fund | Nongeneral<br>Fund | Personnel<br>Cost |
|--------------|-----------------|--------------------|-------------------|
| 2007         | \$168,597,412   | \$1,044,778        | \$0               |
| 2008         | \$179,423,706   | \$64,703,732       | \$0               |
| 2009         | \$76,667,430    | \$72,591,775       | \$0               |
| 2010         | \$57,002,782    | \$72,160,621       | \$0               |
| 2011 Base    | \$57,002,782    | \$72,160,621       | \$0               |
| 2011 Addenda | (\$20,597,782)  | (\$40,861,103)     | \$0               |
| 2011 TOTAL   | \$36,405,000    | \$31,299,518       | \$0               |
| 2012 Base    | \$57,002,782    | \$72,160,621       | \$0               |
| 2012 Addenda | \$43,501,218    | (\$40,861,103)     | \$0               |
| 2012 TOTAL   | \$100,504,000   | \$31,299,518       | \$0               |

### **Authorized Position Summary**

| _            | General<br>Fund | Nongeneral<br>Fund | Total<br>Positions |
|--------------|-----------------|--------------------|--------------------|
| 2007         | 0.00            | 0.00               | 0.00               |
| 2008         | 0.00            | 0.00               | 0.00               |
| 2009         | 0.00            | 0.00               | 0.00               |
| 2010         | 0.00            | 0.00               | 0.00               |
| 2011 Base    | 0.00            | 0.00               | 0.00               |
| 2011 Addenda | 0.00            | 0.00               | 0.00               |
| 2011 TOTAL   | 0.00            | 0.00               | 0.00               |
| 2012 Base    | 0.00            | 0.00               | 0.00               |
| 2012 Addenda | 0.00            | 0.00               | 0.00               |
| 2012 TOTAL   | 0.00            | 0.00               | 0.00               |

## Recommended Operating Budget Addenda

## ► Remove nongeneral fund appropriation for the distribution of sales tax on fuel

Removes the nongeneral fund appropriation from the Department of Accounts Transfer Payments (DOATP). The Department of Taxation (TAX) collects the tax and makes the distributions of the revenue. The 2008 General Assembly provided an appropriation for this distribution by erroneously placing the appropriation in DOATP.

|                 | FY 2011        | FY 2012        |
|-----------------|----------------|----------------|
| Nongeneral Fund | (\$71,115,843) | (\$71,115,843) |

## ► Decrease nongeneral fund appropriation for the Virginia Education Loan Authority Reserve Fund to align with previous budget reductions

Decreases the nongeneral fund appropriation for the Loan Servicing Fund and Edvantage Reserve Fund to align with decreased cash balances. As part of the 2008-2010 budget reduction strategies, portions of the cash balance were transferred to the general fund.

|                 | FY 2011     | FY 2012     |
|-----------------|-------------|-------------|
| Nongeneral Fund | (\$850,000) | (\$850,000) |

## ► Establish new program and appropriation for proper accounting of employee flexible benefits services

Establishes a new program and a nongeneral fund appropriation within the Department of Accounts Transfer Payments for the management of payments to state employees enrolled in flexible benefits spending arrangements (FSAs).

|                 | FY 2011      | FY 2012      |
|-----------------|--------------|--------------|
| Nongeneral Fund | \$21,646,609 | \$21,646,609 |

### ► Supplant the general fund portion of Line of Duty death benefit with funds from Group Life Insurance

Supplants general fund dollars for the Line of Duty death benefit with funds from the Group Life Insurance program, managed by the Virginia Retirement System.

|              | FY 2011     | FY 2012     |
|--------------|-------------|-------------|
| General Fund | (\$300,000) | (\$300,000) |

## ► Supplant portion of general fund Line of Duty health insurance program with state employee retiree health credit

Supplants general fund dollars for the Line of Duty health insurance program with the state employee retiree health credit from the Virginia Retirement System (VRS). VRS will reimburse the Line of Duty program for the value of the state employee retiree health credit for disabled state employees from their date of eligibility in the Line of Duty program.

|              | FY 2011     | FY 2012     |
|--------------|-------------|-------------|
| General Fund | (\$300,000) | (\$300,000) |

## ➤ Transfer general fund appropriation between years for the Northern Virginia Transportation District payments out of the Recordation Tax collections

Transfers general fund appropriation between years for the payments due to the Northern Virginia Transportation District; the appropriation for these payments is part of the Distribution of Recordation Taxes service area. Originally \$20.0 million for both years, the annual payments to the Northern Virginia Transportation District out of this appropriation will now be \$8.0 million in FY 2011 and \$32.0 million in FY 2012.

|              | FY 2011        | FY 2012      |
|--------------|----------------|--------------|
| General Fund | (\$12,000,000) | \$12,000,000 |

## ► Adjust Department of Accounts distribution payments to localities

Adjusts transfer payments for localities in accordance with revenue projections. The transfer payments adjusted include distribution of Tennessee Valley Authority Payments in Lieu of Taxes and distribution of Rolling Stock Taxes.

|              | FY 2011     | FY 2012     |  |
|--------------|-------------|-------------|--|
| General Fund | \$1,460,349 | \$1,559,349 |  |

## ► Establish an E-911 surcharge to generate revenue to replace general fund support for the Line of Duty Program

Increases the current E-911 fee to generate nongeneral fund revenue to supplant the general fund dollars currently used to support the Line of Duty (LOD) program. The supplant is based on an \$0.18 surcharge imposed on the end use of each access line for which the \$0.75 E-911 fee is currently charged.

|                 | FY 2011       | FY 2012       |
|-----------------|---------------|---------------|
| General Fund    | (\$9,458,131) | (\$9,458,131) |
| Nongeneral Fund | \$9.458.131   | \$9.458.131   |

## ► Reserve funding for an anticipated mandatory deposit to the Revenue Stabilization Fund in FY 2013

Reserves funding in FY 2012 for an anticipated mandatory deposit to the Revenue Stabilization Fund in FY 2013.

|              | FY 2011 | FY 2012      |
|--------------|---------|--------------|
| General Fund | \$0     | \$40,000,000 |

## Department of Planning and Budget

The Department of Planning and Budget advises the Governor on how to wisely use public resources for the benefit of all Virginians by analyzing, developing, and carrying out various fiscal, programmatic, and regulatory policies.

## **Key Objectives and Performance Measures**

We will develop a financially sound budget in which proposed recurring spending can be maintained by recurring revenue over time.

Ratio of recurring general fund revenue to recurring general fund spending

• We will maintain a high level of satisfaction from the Governor's Policy Office and the Cabinet regarding information and analysis provided to them by DPB.

Average rating of survey respondents' satisfaction with the timeliness and quality of DPB's analyses.

## **Operating Budget Summary**

|              | General<br>Fund | Nongeneral<br>Fund | Personnel<br>Cost |
|--------------|-----------------|--------------------|-------------------|
| 2007         | \$8,200,057     | \$250,000          | \$5,768,619       |
| 2008         | \$8,227,102     | \$250,000          | \$5,768,619       |
| 2009         | \$7,332,818     | \$250,000          | \$6,551,905       |
| 2010         | \$7,299,849     | \$250,000          | \$5,859,798       |
| 2011 Base    | \$7,299,849     | \$250,000          | \$5,859,798       |
| 2011 Addenda | (\$569,537)     | \$0                | (\$202,063)       |
| 2011 TOTAL   | \$6,730,312     | \$250,000          | \$5,657,735       |
| 2012 Base    | \$7,299,849     | \$250,000          | \$5,859,798       |
| 2012 Addenda | (\$679,940)     | \$0                | (\$293,618)       |
| 2012 TOTAL   | \$6,619,909     | \$250,000          | \$5,566,180       |

#### **Authorized Position Summary**

| _            | General<br>Fund | Nongeneral<br>Fund | Total<br>Positions |
|--------------|-----------------|--------------------|--------------------|
| 2007         | 68.00           | 2.00               | 70.00              |
| 2008         | 68.00           | 2.00               | 70.00              |
| 2009         | 67.00           | 2.00               | 69.00              |
| 2010         | 67.00           | 2.00               | 69.00              |
| 2011 Base    | 67.00           | 2.00               | 69.00              |
| 2011 Addenda | 0.00            | 0.00               | 0.00               |
| 2011 TOTAL   | 67.00           | 2.00               | 69.00              |
| 2012 Base    | 67.00           | 2.00               | 69.00              |
| 2012 Addenda | 0.00            | 0.00               | 0.00               |
| 2012 TOTAL   | 67.00           | 2.00               | 69.00              |

## Recommended Operating Budget Addenda

## ► Distribute Central Appropriations amounts to agency budgets

Adjusts the agency budget to reflect amounts moved to or from Central Appropriations to cover the cost of items such as changes in retirement and other benefit contribution rates, as well as the distribution of other centrally funded items.

|              | FY 2011     | FY 2012     |
|--------------|-------------|-------------|
| General Fund | (\$129,602) | (\$129,602) |

## ► Eliminate funding for a vacant position

Captures savings from a vacant position.

|              | FY 2011     | FY 2012     |
|--------------|-------------|-------------|
| General Fund | (\$158,208) | (\$158,208) |

## ► Reduce funding for nonpersonal services

Reduces funding for discretionary expenditures for conferences and purchases.

|              | FY 2011    | FY 2012 |
|--------------|------------|---------|
| General Fund | (\$17,810) | \$0     |

#### ► Reduce funding to the Council on Virginia's Future

Reduces funding to the Council on Virginia's Future. The Council advises the Governor and the General Assembly on ways to improve the quality of life in Virginia to make it a better place to live, work, and raise a family.

|              | FY 2011    | FY 2012     |  |
|--------------|------------|-------------|--|
| General Fund | (\$69,262) | (\$100,920) |  |

## ► Reduce funding for the School Efficiency Review Program

Reduces the School Efficiency Review Program leaving a balance of \$250,000 for studies.

|              | FY 2011     | FY 2012     |  |
|--------------|-------------|-------------|--|
| General Fund | (\$162,997) | (\$167,997) |  |

#### ► Reduce wage employee compensation

Reduces funding for wage positions.

| _            | FY 2011    | FY 2012     |
|--------------|------------|-------------|
| General Fund | (\$31,658) | (\$123,213) |

### Department of Taxation

The Virginia Department of Taxation's mission is to serve the public by administering the tax laws of the Commonwealth of Virginia with integrity, efficiency, and consistency.

#### **Key Objectives and Performance Measures**

- We will issue current year electronically filed individual income tax refunds within 12 days of receipt of the return.

  Issue current year refunds for 98 percent of all electronically filed returns within 12 days of receipt of the return.
- We will increase electronic interactions with citizens.

  Increase the number of taxpayer transactions through TAX's electronic channels by 10%.
- We will respond to taxpayer inquiries in a timely manner.

  Answer 87% of calls before the caller disconnects.

## **Operating Budget Summary**

|              | General<br>Fund | Nongeneral<br>Fund | Personnel<br>Cost |
|--------------|-----------------|--------------------|-------------------|
| 2007         | \$86,054,998    | \$12,579,537       | \$61,180,660      |
| 2008         | \$86,771,193    | \$9,315,597        | \$61,249,457      |
| 2009         | \$87,911,521    | \$9,519,328        | \$66,800,896      |
| 2010         | \$89,861,698    | \$10,323,428       | \$67,057,269      |
| 2011 Base    | \$89,861,698    | \$10,323,428       | \$67,057,269      |
| 2011 Addenda | (\$6,384,979)   | \$68,772,314       | (\$3,975,385)     |
| 2011 TOTAL   | \$83,476,719    | \$79,095,742       | \$63,081,884      |
| 2012 Base    | \$89,861,698    | \$10,323,428       | \$67,057,269      |
| 2012 Addenda | (\$6,479,979)   | \$69,772,314       | (\$3,975,385)     |
| 2012 TOTAL   | \$83,381,719    | \$80,095,742       | \$63,081,884      |

#### **Authorized Position Summary**

| _            | General<br>Fund | Nongeneral<br>Fund | Total<br>Positions |
|--------------|-----------------|--------------------|--------------------|
| 2007         | 909.50          | 36.00              | 945.50             |
| 2008         | 910.50          | 36.00              | 946.50             |
| 2009         | 959.50          | 37.00              | 996.50             |
| 2010         | 959.50          | 37.00              | 996.50             |
| 2011 Base    | 959.50          | 37.00              | 996.50             |
| 2011 Addenda | 0.00            | 0.00               | 0.00               |
| 2011 TOTAL   | 959.50          | 37.00              | 996.50             |
| 2012 Base    | 959.50          | 37.00              | 996.50             |
| 2012 Addenda | 0.00            | 0.00               | 0.00               |
| 2012 TOTAL   | 959.50          | 37.00              | 996.50             |

#### **Recommended Operating Budget Addenda**

## Distribute Central Appropriations amounts to agency budgets

Adjusts the agency budget to reflect amounts moved to or from Central Appropriations to cover the cost of items such as changes in retirement and other benefit contribution rates, as well as the distribution of other centrally funded items.

|              | FY 2011       | FY 2012       |
|--------------|---------------|---------------|
| General Fund | (\$1,803,738) | (\$1,803,738) |

## Remove one-time funding provided for the implementation of legislation

Removes one-time funding provided by the 2009 General Assembly for the implementation of Chapter 503, 2009 Acts of Assembly, which requires the Department of Taxation to provide a taxpayer's representative with a power of attorney copies of any written correspondence or other written materials that were provided to the taxpayer.

|              | FY 2011     | FY 2012     |
|--------------|-------------|-------------|
| General Fund | (\$471,540) | (\$471,540) |

## ► Increase appropriation for the Contract Collector Fund

Increases the appropriation to better reflect expenditures.

|                 | FY 2011     | FY 2012     |
|-----------------|-------------|-------------|
| Nongeneral Fund | \$7.772.314 | \$7,772,314 |

## ► Transfer appropriation for the distribution of sales tax on fuel

Transfers the appropriation for the tax on fuel sold in certain transportation districts from the Department of Accounts Transfer Payments (DOATP) to the Department of Taxation (TAX). TAX collects the tax and makes the distributions of the revenue. The 2008 General Assembly provided an appropriation for this distribution but erroneously placed the appropriation in DOATP. The amount appropriated in this action is consistent with the department's most recent six year revenue estimate.

|                 | FY 2011      |              |
|-----------------|--------------|--------------|
| Nongeneral Fund | \$71,115,843 | \$71,115,843 |

#### ▶ Distribute amounts for real estate fees to agency budgets

Transfers amounts for fees charged to agencies for central lease administration from the Department of General Services to agency budgets.

|              | FY 2011  | FY 2012  |
|--------------|----------|----------|
| General Fund | \$57,059 | \$57,059 |

## ► Transfer appropriation between service areas

Eliminates the training for local assessors service area and transfers the appropriation to the valuation and assessment assistance for localities service area.

## ► Reduce nongeneral fund appropriation for the distribution of the sales tax on fuel

Reduces the appropriation for the distribution of the tax on fuel sold in certain transportation districts. A separate adjustment transfers the appropriation from the Department of Accounts Transfer Payments (DOATP) to the Department of Taxation (TAX). TAX collects the tax and makes the distributions of the revenue. This adjustment is necessary to align the appropriation with anticipated revenue, as estimated by TAX.

|                 | FY 2011        | FY 2012       |
|-----------------|----------------|---------------|
| Nongeneral Fund | (\$10,115,843) | (\$9,115,843) |

## ► Legislatively expand the requirements for electronic filing

Reduces general fund dollars to reflect savings associated with proposed legislation for the 2010 Session. The proposed legislation would require preparers of a large volume of income tax returns to file electronically, and large retailers who file a consolidated retail sales and use tax return for stores in more than one locality to file the consolidated return electronically.

|              | FY 2011 | FY 2012    |
|--------------|---------|------------|
| General Fund | \$0     | (\$95,000) |

## ► Eliminate funding for salary adjustments

Eliminates funding for non-legislatively enacted salary adjustments, such as in-band adjustments and increases based on changes in an employee's skill set and knowledge base.

|              | FY 2011     | FY 2012     |
|--------------|-------------|-------------|
| General Fund | (\$300,000) | (\$300,000) |

#### ► Capture savings generated from telecommuting practices

Captures existing savings from current telecommuting practices within the agency.

|              | FY 2011     | FY 2012     |  |
|--------------|-------------|-------------|--|
| General Fund | (\$130.000) | (\$130.000) |  |

#### ► Reduce discretionary non-personal services costs

Reduces the use of telecommunications, manual services, office supplies, and temporary support.

FY 2011 FY 2012
General Fund (\$695,900) (\$695,900)

#### ► Capture turnover and vacancy savings

Captures savings as a result of position vacancies.

FY 2011 FY 2012
General Fund (\$2,014,803) (\$2,014,803)

## ► Transfer court debt and land preservation tax credit revenues to the general fund

Transfers an additional \$500,000 in court debt revenue and \$100,000 in land preservation tax credit revenue, in each year, to the general fund.

|                   | FY 2011   | FY 2012   |
|-------------------|-----------|-----------|
| Revenue/Transfers | \$600,000 | \$600,000 |

## ► Reduce funding for technology consultants

Reduces funding for technology consultants.

FY 2011 FY 2012
General Fund (\$663,000) (\$663,000)

#### ► Reduce wage, travel, and overtime cost

Reduces wage, travel, and overtime expenses.

FY 2011 FY 2012
General Fund (\$298,894) (\$298,894)

#### ► Charge for value use taxation program

Recovers the costs associated with the value use taxation program from localities. The department contracts with Virginia Tech to develop use value assessment estimates for local Commissioners of Revenue to consider when arriving at assessment values for agricultural real property.

FY 2011 FY 2012

Revenue/Transfers \$105,000 \$105,000

#### Capture savings from the elimination of the Norfolk district office

The Department of Taxation is eliminating its district office in Norfolk beginning January 1, 2010. Employees will telework. This adjustment captures the savings in FY 2011 and FY 2012 associated with eliminating the lease for office space in which the Norfolk district office is located.

FY 2011 FY 2012
General Fund (\$64,163) (\$64,163)

## Department of the Treasury

The Department of the Treasury is dedicated to serving the Commonwealth by providing excellent financial management and outstanding customer service.

### **Key Objectives and Performance Measures**

► We will achieve better rates on Virginia's bonds than the average rates of comparable bonds issued nationwide.

Average yield on bond issues

We will ensure, over a trailing five-year period, the yield on the state's general fund investment earnings in the Primary Liquidity Portfolio will exceed the iMoney Net Money Fund Monitor Yield.

Number of basis points by which the industry benchmark is exceeded.

► We will strive to increase the use of electronic payments and reduce the number of checks printed. We will ensure that Commonwealth checks are printed and distributed accurately and timely in accordance with agency procedures.

Percentage of checks delivered in a timely and accurate manner.

## **Operating Budget Summary**

|              | General<br>Fund | Nongeneral<br>Fund | Personnel<br>Cost |
|--------------|-----------------|--------------------|-------------------|
| 2007         | \$9,688,512     | \$8,352,347        | \$7,782,139       |
| 2008         | \$7,851,264     | \$8,498,179        | \$7,926,297       |
| 2009         | \$6,927,822     | \$9,157,762        | \$8,674,281       |
| 2010         | \$8,619,468     | \$9,546,633        | \$8,948,447       |
| 2011 Base    | \$8,619,468     | \$9,546,633        | \$8,948,447       |
| 2011 Addenda | (\$456,047)     | \$397,091          | \$95,903          |
| 2011 TOTAL   | \$8,163,421     | \$9,943,724        | \$9,044,350       |
| 2012 Base    | \$8,619,468     | \$9,546,633        | \$8,948,447       |
| 2012 Addenda | (\$456,047)     | \$409,972          | \$108,784         |
| 2012 TOTAL   | \$8,163,421     | \$9,956,605        | \$9,057,231       |

#### **Authorized Position Summary**

| _            | General<br>Fund | Nongeneral<br>Fund | Total<br>Positions |
|--------------|-----------------|--------------------|--------------------|
| 2007         | 46.50           | 76.50              | 123.00             |
| 2008         | 46.50           | 76.50              | 123.00             |
| 2009         | 39.50           | 81.50              | 121.00             |
| 2010         | 38.50           | 82.50              | 121.00             |
| 2011 Base    | 38.50           | 82.50              | 121.00             |
| 2011 Addenda | 0.00            | 0.00               | 0.00               |
| 2011 TOTAL   | 38.50           | 82.50              | 121.00             |
| 2012 Base    | 38.50           | 82.50              | 121.00             |
| 2012 Addenda | 0.00            | 0.00               | 0.00               |
| 2012 TOTAL   | 38.50           | 82.50              | 121.00             |

### **Recommended Operating Budget Addenda**

## ► Transfer balances from the State Insurance Reserve Trust Fund to the general fund

Transfers \$4.35 million of the cash balances of the Commonwealth's self-insurance funds administered by the Department of the Treasury. Of the total transfer, \$1.74 million would be transferred from property insurance and \$2.61 million from medical professional.

 FY 2011
 FY 2012

 Revenue/Transfers
 \$4,350,000
 \$0

## Distribute Central Appropriations amounts to agency budgets

Adjusts the agency budget to reflect amounts moved to or from Central Appropriations to cover the cost of items such as changes in retirement and other benefit contribution rates, as well as the distribution of other centrally funded items.

|              | FY 2011     | FY 2012     |
|--------------|-------------|-------------|
| General Fund | (\$146,052) | (\$146,052) |

#### ► Remove one-time funding for relief claims

Removes one-time funding provided by the 2009 General Assembly for relief payments.

|              | FY 2011     | FY 2012     |
|--------------|-------------|-------------|
| General Fund | (\$259,995) | (\$259,995) |

#### ► Increase nongeneral fund appropriation

Increases the nongeneral fund appropriation for the Division of Risk Management to cover rent costs.

|                 | FY 2011   | FY 2012   |
|-----------------|-----------|-----------|
| Nongeneral Fund | \$100,129 | \$100,129 |

## ► Increase nongeneral fund appropriations associated with August 2008 budget reductions

Provides additional nongeneral appropriation. The department's August 2008 budget reduction strategies included supplanting general fund resources with nongeneral fund resources. This adjustment is necessary to reflect the revised funding sources and to provide the agency with sufficient nongeneral fund spending authority.

|                 | FY 2011   | FY 2012   |
|-----------------|-----------|-----------|
| Nongeneral Fund | \$100,731 | \$100,731 |

## ► Fund three claims positions in the Unclaimed Property (UCP) Division to address workload

Provides funding for three positions to address increased workload in the Unclaimed Property Division.

|                 | FY 2011   | FY 2012   |
|-----------------|-----------|-----------|
| Nongeneral Fund | \$146,231 | \$159,112 |

#### ► Charge 10 basis point fee for 9(C) debt financings

Recovers a portion of Treasury's debt administration costs from institutions participating in 9(C) debt financings by charging a 10 basis point fee to the amount of the debt financing similar to the current process for Virginia College Building Authority pooled debt financings. Fees will be assessed on any 9(C) bonds issued in FY 2011 and after. Fees collected will be deposited directly to the general fund.

|                   | FY 2011  | FY 2012  |
|-------------------|----------|----------|
| Revenue/Transfers | \$75,000 | \$75,000 |

## ► Increase Virginia State Non-Arbitrage Program administration fee

Increases the fee that Treasury charges to administer the State Non-Arbitrage Program (SNAP) from \$50,000 to \$100,000 per year. The fee is charged to participants in SNAP (state and local governments) and is netted out of their interest income earnings. Treasury has the authority to implement this increased fee which will become effective January 1, 2010.

|                 | FY 2011    | FY 2012    |
|-----------------|------------|------------|
| General Fund    | (\$50,000) | (\$50,000) |
| Nongeneral Fund | \$50,000   | \$50,000   |

#### ► Reduce advertising costs for unclaimed property

Captures savings from a reduction in costs associated with the publication of unclaimed property owner names by increasing the threshold for printing names in newspapers. This will result in an anticipated increase of \$105,000 in each year in Literary Fund revenue.

## **Treasury Board**

To provide sufficient appropriations for the payment of outstanding and future debt obligations of the Commonwealth. (While the Treasury Board is tasked by statute with many duties, the Treasury Board budget is limited to amounts required to pay principal and interest on tax-supported debt obligations of the Commonwealth.)

#### **Operating Budget Summary**

|              | General<br>Fund | Nongeneral<br>Fund | Personnel<br>Cost |
|--------------|-----------------|--------------------|-------------------|
| 2007         | \$347,676,692   | \$9,269,878        | \$2,300           |
| 2008         | \$405,205,576   | \$11,268,364       | \$2,300           |
| 2009         | \$451,967,447   | \$11,266,481       | \$2,300           |
| 2010         | \$507,189,790   | \$21,260,287       | \$2,300           |
| 2011 Base    | \$507,189,790   | \$21,260,287       | \$2,300           |
| 2011 Addenda | \$58,984,714    | (\$4,562)          | (\$2,300)         |
| 2011 TOTAL   | \$566,174,504   | \$21,255,725       | \$0               |
| 2012 Base    | \$507,189,790   | \$21,260,287       | \$2,300           |
| 2012 Addenda | \$106,757,826   | (\$5,430)          | (\$2,300)         |
| 2012 TOTAL   | \$613,947,616   | \$21,254,857       | \$0               |

#### **Authorized Position Summary**

|              | General<br>Fund | Nongeneral<br>Fund | Total<br>Positions |
|--------------|-----------------|--------------------|--------------------|
| 2007         | 0.00            | 0.00               | 0.00               |
| 2008         | 0.00            | 0.00               | 0.00               |
| 2009         | 0.00            | 0.00               | 0.00               |
| 2010         | 0.00            | 0.00               | 0.00               |
| 2011 Base    | 0.00            | 0.00               | 0.00               |
| 2011 Addenda | 0.00            | 0.00               | 0.00               |
| 2011 TOTAL   | 0.00            | 0.00               | 0.00               |
| 2012 Base    | 0.00            | 0.00               | 0.00               |
| 2012 Addenda | 0.00            | 0.00               | 0.00               |
| 2012 TOTAL   | 0.00            | 0.00               | 0.00               |

#### Recommended Operating Budget Addenda

## Distribute Central Appropriations amounts to agency budgets

Adjusts the agency budget to reflect amounts moved to or from Central Appropriations to cover the cost of items such as changes in retirement and other benefit contribution rates, as well as the distribution of other centrally funded items.

|              | FY 2011   | FY 2012   |
|--------------|-----------|-----------|
| General Fund | (\$1,300) | (\$1,300) |

## ► Fund debt service requirements

Provides the funds necessary to pay debt service on bonds or other obligations. The total debt service appropriation provides for payments on outstanding obligations and amounts estimated to be necessary for debt service on projects authorized for general obligation, Virginia Public Building Authority, and Virginia College Building Authority (VCBA) financing. This adjustment reflects the net effect of additional issues less amounts retired over time. These amounts also assume \$50 million in additional VCBA equipment authorization in each year.

|                 | FY 2011      | FY 2012       |
|-----------------|--------------|---------------|
| General Fund    | \$58,986,014 | \$106,759,126 |
| Nongeneral Fund | (\$4,562)    | (\$5,430)     |