

Commonwealth of Virginia Fiscal Year 2017 Savings Plan

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Terence R. McAuliffe Governor of Virginia

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Prepared by the Virginia Department of Planning and Budget

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Identifying the Shortfall

Although Virginia's expectations for employment growth during fiscal year 2016 were accurate, that trend was not reflected in wages and tax revenue, which grew at a slower rate than anticipated. The loss of high paying jobs due to sequestration and defense spending cuts at the national level has changed the employment mix in Virginia. Recent job gains have been in lower paying jobs.

Demographics are also playing a part in the result. Baby boomers are retiring, leaving behind a younger workforce. Moreover, there are many temporary workers in our workforce, a likely sign that businesses are still looking to see if our national economic recovery is sustainable. Additionally, there are approximately 36,000 jobs in Virginia that are difficult to fill based on the available skill sets in the existing workforce. The interplay of these factors has resulted in significant change for Virginia. Unlike in the past when solid job growth resulted in significant revenue gains, fiscal year 2016 resembled more difficult economic times.

Total general fund revenues rose by 1.7 percent in fiscal year 2016, for a total of \$18 billion, but fell short of official forecast of 3.2 percent growth by \$268.9 million. Almost all of the shortfall was due to lower than expected performance of withholding and sales tax collections, the two revenue sources most closely tied to current economic conditions.

In addition, transfers to the general fund fell \$10.4 million short of the forecast, mainly as a result of lower sales tax receipts. Thus, the combined shortfall including general fund revenue and transfers in fiscal year 2016 totaled \$279.3 million.

State law requires the Governor to prepare a re-estimate of general fund revenues for the current biennium and the next if total individual income, corporate income and sales taxes collected in fiscal year 2016 are one percent or more below the budget estimate for those taxes. Since fiscal year 2016 revenue collections were lower than that threshold, a revision to the official estimate of general fund revenue collections was required.

As part of the process, the two advisory boards involved in the revenue forecasting process were called in to review the situation. The Joint Advisory Board of Economists (JABE) met on July 15 to discuss alternative economic scenarios going forward. The Governor's Advisory Council on Revenue Estimates met in early August to analyze the preliminary, revised revenue forecast based on the most likely economic scenario for the Commonwealth as agreed to by JABE. The consensus was that Virginia should be conservative given the current political uncertainty and the current mix of new jobs that is more heavily weighted toward lower wages.

Accordingly, the revised revenue estimates were reduced to reflect the belief that the trend toward lower paying jobs will continue in the short-term, as well as the concern about next October's trigger for reinstituting sequestration at the federal level. The revised interim forecast reduces revenue in the current Appropriation Act by \$564.4 million in fiscal year 2017, as growth falls from 3.2 percent in the official forecast to 1.7 percent. For fiscal year 2018, the revised interim forecast projects total revenue growth of 3.6 percent compared with 3.9 percent in the official budget forecast, a reduction of \$632.7 million.

When transfers from other funds to the general fund are taken into consideration, total general fund resources fall by \$582.1 million for fiscal 2017 and by \$654.3 million in fiscal year 2018 as compared to the official budget forecast. In total, the revised interim forecast reduces the official estimate of revenues and transfers by \$1.24 billion over the biennium.

The combination of the revenue shortfall for fiscal year 2016 (\$279.3 million) and the projected reduction of general fund resources in fiscal year 2017 (\$582.1 million) totals \$861.4 million. That is the amount that must be addressed immediately in terms of corrective actions to keep the first year of the enacted biennial budget in balance. Actions to address/implement this change are contained in the remainder of this budget balancing plan. Actions to address the budgetary gap in fiscal 2018 of \$654.3 million will be included in the Governor's introduced budget amendments to the biennial budget which will be released on December 16.

Addressing the Shortfall

Based on the revisions to the revenue forecast, Governor McAuliffe took immediate steps to produce the savings needed to balance the budget in fiscal year 2017. The first step was to identify the scope of the actions that would be required. Based on the revised forecast, two "triggers" have been met that provide the first actions toward addressing the shortfall. The first was the automatic withdrawal of the authority to grant pay increases to state employees and state-responsible local employees. This resulted in an immediate savings from the current appropriation levels of \$125.1 million in fiscal year 2017.

The second trigger that has been met permits the transfer from the revenue stabilization fund. While this action cannot be enacted immediately and does require action by the General Assembly, Governor McAuliffe intends to propose a budget that is based on withdrawing the maximum amount allowed from the fund. Based on current revenue estimates, this would provide \$392.3 million in additional resources.

Other sources of savings that could be devoted to addressing the revenue shortfall include the reversion of discretionary balances unexpended at the conclusion of the prior year, fiscal year 2016. These balances fall into two groups. The first group totaling \$23.5 million is the result of actions taken by executive branch agencies at the end of fiscal year 2016 to reduce discretionary spending. Based on early indications that revenues might fall short of the levels estimated, the Governor advised agencies that they could pledge balances from fiscal year 2016 to address reductions that they might face in fiscal year 2017. A total of 52 agencies pledged balances as requested.

The second group of balances reflect the remaining unexpended discretionary balances at the end of fiscal year 2016 that were not pledged. After careful review to continue authorization for any balances that are needed to support essential ongoing services, the Governor's plan reverts those remaining discretionary balances. The savings generated from this action will provide approximately \$43.3 million.

The current budget anticipates ending fiscal year 2017 with a balance of approximately \$76.8 million. This balance can be reduced to approximately \$6 million, allowing the \$70 million difference to be used to offset the revenue reduction in fiscal year 2017.

On August 26, 2016, all executive branch agencies (except for the institutions of higher education) were directed to prepare savings plans to reduce operating spending by five percent. Each agency was given a target that represented five percent of its adjusted operating budget after exempting funding for essential services.

Such exemptions included funding for programs like medical and food expenses for state prisoners, Medicaid payments for individuals and providers, state payments to local governments, and funding for public schools and institutions of higher education. Additionally, much of the economic development funding needed to grow the economy was exempted. These types of services were exempted at the beginning of the process.

As the process developed and the Governor began review of the savings plans submitted by agencies, additional services were excluded from the required reductions. The most significant of these exclusions fall into some very basic areas. They address services devoted to public safety and/or those for the direct care of individuals in the custody of the state. The agencies that reflect these additional considerations include the Department of Corrections, the Department of Juvenile Justice, the Department of Behavioral Health and Developmental Services, and the Virginia State Police. While there are some savings required from the administrative expenses of these agencies, most of the direct services have been excluded from generating any required general fund savings. In several instances where general fund savings occur in these areas, general fund support is replaced by other nongeneral fund sources of revenue.

As the Governor's review proceeded, additional targeted opportunities to achieve general fund savings were identified in areas that had been previously exempted. In these cases, the majority of these savings are either related to purely formula-based changes or involve the substitution of other funding sources that permit general fund savings to be captured. These types of savings are reflected primarily in funding for public education and institutions of higher education.

The table below and on the next page summarizes these savings strategies. The final strategy listed in this table is approximately \$73 million which is derived from the across-the-board savings plans submitted by executive branch agencies that were reviewed and approved by the Governor. Additional details regarding these savings by agency are provided later in this document.

Finally, this table compares the total of these strategies against the projected revenue shortfall. When all of these strategies are enacted, the net result will produce a general fund balance of nearly \$13.7 million at the end of fiscal year 2017.

Revenue Shortfall Vs. Savings Strategies (Dollars in Millions)

	FY 2016	
	Actual	FY 2017
Revenue		
Revised Forecast - based on interim forecast adopted by		
GACRE	\$18,040.1	\$18,338.0
Official Forecast	\$18,309.0	\$18,902.4
Projected Revenue Shortfall	(\$268.9)	(\$564.4)
Transfers	(\$10.4)	(\$17.7)
Total Shortfall	(\$279.3)	(\$582.1)
Shortfall to Recognize in Fiscal Ye	ear 2017	(\$861.4)
		FY 2017
Strategies to Address Shortfall		
Remove pay increase		\$125.1
Transfers from Revenue Stabilization Fund		\$392.3
Apply credit for FY 2016 pledges	submitted by	
state agencies	-	\$23.5
Revert unexpended discretionary	general fund	
balances from FY 2016		\$43.3

	FY 2017
Strategies to Address Shortfall (continued)	
Adjust accelerated sales tax	\$35.1
Adjust carryover balance from FY 2017 to FY 2018	\$70.0
Use additional Lottery revenue for	
public education - collected in FY 2016 Use additional Lottery revenue for public	\$33.2
education - projected for FY 2017	\$5.3
Use additional Lottery revenue for public education - cash on balance sheet	\$8.6
Capture net changes in sales tax dedicated to public education	\$12.0
Offset teacher retirement costs in public education with Literary Fund revenue	\$25.0
Recover NGF cost of VRS payment from higher education institutions	\$24.8
Reverse credit card and interest restoration to higher education	\$4.0
Across-the-board savings - excludes higher education	\$73.0
Subtotal of Strategies	\$875.1
Balance	\$13.7*

* May not total due to rounding

Definition of Terms Used in this Document

FY - Fiscal Year. The state fiscal year starts on July 1 and ends on June 30.

GF Approp. In the savings detail section of this document, references to "GF Approp" indicate the impact of a savings strategy on an agency's FY 2017 general fund appropriation. A negative amount indicates a reduction in agency general fund spending authority.

GF Resources. Indicates amounts in FY 2017 savings strategies that are generated through the generation of new general fund revenue, the transfer of nongeneral fund cash to the general fund, or the reversion of general fund

balances. In this document, a positive amount indicates a savings/gain to the overall general fund amounts available for spending.

Total GF Impact. "Total GF Impact" refers to the combined FY 2017 total of general fund appropriation actions plus general fund resource actions. In this document, a positive amount indicates a savings/gain to the overall general fund amounts available for spending.

NGF Approp. "NGF Approp" indicates the impact of savings strategies on agency FY 2017 nongeneral fund appropriation/spending authority.

Positions. This term refers to FY 2017 changes in the authorized employment level for full and part time classified employees, faculty, and appointed positions. It does not include wage or contract employees. Position reductions do not always result in a layoff, since agencies may eliminate vacant positions.

Layoffs. This term refers to the number of individual employees whose positions are eliminated requiring that the employee be laid-off. It includes layoffs of full and part time classified employees, faculty, and appointed officials as a result of the budget action. It does not include wage or contract employees.

Office of Administration

Department of General Services (194)

Shift Emergency Preparedness Officer position from general fund to nongeneral fund

Shifts the cost of an Emergency Preparedness Officer position from general to nongeneral fund. The duties of this position fully support the Physical Plant Management Program and will therefore be funded from its nongeneral fund revenue sources.

	GF Approp	GF Resource	Total GF Impact
2017	-\$109,287	\$0	\$109,287
-			
_	NGF Approp	Positions	Layoffs

Defer discretionary special projects at the Executive Mansion

Defers special projects at the Executive Mansion. Projects to be deferred will be chosen as they arise and may include items for which replacement is discretionary such as the replacement of equipment.

	GF Approp	GF Resource	Total GF Impact
2017	-\$22,093	\$0	\$22,093

Shift Contract Manager and support positions from general fund to nongeneral fund

Shifts three Contract Managers and two support staff positions from the general fund to the proper nongeneral fund source. The positions primarily support the Virginia Strategic Sourcing Initiative (VSSI) and will be funded from VSSI's nongeneral fund revenue sources.

	GF Approp	GF Resource	Total GF Impact
2017	-\$425,216	\$0	\$425,216
_	NGF Approp	Positions	Layoffs

Reduce discretionary spending and realize turnover and vacancy savings

Reduces or delays discretionary spending items and manages hiring actions to realize savings from turnover and vacancies among general fund programs of the Department of General Services.

_	GF Approp	GF Resource	Total GF Impact
2017	-\$147,024	\$0	\$147,024

Allocate laboratory media services costs to appropriate nongeneral fund sources

Allocates costs of the media services section at the Division of Consolidated Laboratory Services to appropriate nongeneral fund revenue sources. The media services section helps prepare samples for testing and will allocate costs based on the source of funding for each sample.

_	GF Approp	GF Resource	Total GF Impact
2017	-\$116,313	\$0	\$116,313
	NGF Approp	Positions	Layoffs

Utilize alternative laboratory testing method

Adopts a less costly method to perform salmonella serotyping for the Virginia Department of Health. The Division of Consolidated Laboratory Services will use pulsed-field gel electrophoresis instead of conventional and molecular testing methods, which are more labor-intensive and require more costly equipment. Use of conventional and molecular methods will be limited to samples with certain test results that require further testing.

	GF Approp	GF Resource	Total GF Impact
2017	-\$219,462	\$0	\$219,462
_			
	NGF Approp	Positions	Layoffs

Totals For Department of General Services (194)

_	GF Approp	GF Resource	Total GF Impact
2017	-\$1,039,395	\$0	\$1,039,395
	NGF Approp	Positions	Layoffs
2017	\$650,816	-2.00	0

Department of Elections (132)

Provide annual training online

Conduct annual training required for general registrars and electoral board members through an online format. Section 24.2-103, Code of Virginia, requires the State Board of Elections, through the Department of Elections, to provide annual training to general registrars and electoral board members without charging a fee.

	GF Approp	GF Resource	Total GF Impact
2017	-\$53,468	\$0	\$53,468

Capture vacancy savings

Captures savings as a result of not filling vacant positions.

	GF Approp	GF Resource	Total GF Impact
2017	-\$56,041	\$0	\$56,041

Totals For Department of Elections (132)

	GF Approp	GF Resource	Total GF Impact
2017	-\$109,509	\$0	\$109,509
	NGF Approp	Positions	Layoffs
2017	\$0	0.00	0

TOTALS FOR OFFICE OF ADMINISTRATION

	GF Approp	GF Resource	Total GF Impact
2017	-\$1,148,904	\$0	\$1,148,904
	NGF Approp	Positions	Layoffs
2017	\$650,816	-2.00	0

Office of Agriculture and Forestry

Department of Agriculture and Consumer Services (301)

Discontinue the Beehive Grant Fund program

Transfers unobligated nongeneral fund cash in the Beehive Grant Fund to the general fund.

	GF Approp	GF Resource	Total GF Impact
2017	\$0	\$175,000	\$175,000

Use federal grant funding for laboratory quality system equipment

Utilizes federal grant funds for the one-time purchase of quality system software for the regional animal health laboratories.

	GF Approp	GF Resource	Total GF Impact
2017	-\$75,000	\$0	\$75,000

Transfer Dangerous Dog Registry cash balance

Transfers a one-time cash balance from the Dangerous Dog Registry to the general fund.

	GF Approp	GF Resource	Total GF Impact
2017	\$0	\$45,000	\$45,000

Capture rent savings from reduced space allocation

Creates savings by reducing the department's space allocation in the Oliver Hill Building.

	GF Approp	GF Resource	Total GF Impact
2017	-\$14,787	\$0	\$14,787

Adjust funding to the Virginia Wine Distribution Company

Reduces the general fund appropriation to the Virginia Wine Distribution Company by \$25,000 and supplants \$50,000 of general fund appropriation with nongeneral fund resources.

	GF Approp	GF Resource	Total GF Impact
2017	-\$75,000	\$0	\$75,000

Reduce deposit to the Farmland Preservation Fund

Decreases the general fund deposit to the Farmland Preservation Fund by \$500,000.

	GF Approp	GF Resource	Total GF Impact
2017	-\$500,000	\$0	\$500,000

Reduce funding for wildlife damage management program

Decreases the general fund match provided to United States Department of Agriculture Fish and Wildlife Services for the wildlife damage management program.

	GF Approp	GF Resource	Total GF Impact
2017	-\$95,000	\$0	\$95,000

Delay the hire of a new organic assistance position

Delays the hiring of a new organic assistance position by approximately six months.

_	GF Approp	GF Resource	Total GF Impact
2017	-\$68,236	\$0	\$68,236

Transfer positions and operating costs to nongeneral fund resources

Transfers vacant, general fund positions in various Consumer Protection program areas to nongeneral fund programs.

_	GF Approp	GF Resource	Total GF Impact	_
2017	-\$197,000	\$0	\$197,000	
	NGF Approp	Positions	Layoffs	_
2017	\$197,000	0.00	0	

Reduce funding for international marketing and reverse trade missions

Decreases funding for targeted international marketing activities.

	GF Approp	GF Resource	Total GF Impact	
2017	-\$175,000	\$0	\$175,000	

Capture turnover and vacancy savings in information technology

Captures temporary turnover and vacancy savings associated with delays in hiring of new information technology positions.

	GF Approp	GF Resource	Total GF Impact
2017	-\$200,564	\$0	\$200,564

Reduce deposit to the Agriculture and Forestry Industries Development Fund

Reduces the general fund deposit to the Agriculture and Forestry Industries Development Fund.

	GF Approp	GF Resource	Total GF Impact
2017	-\$220,000	\$0	\$220,000

Totals For Department of Agriculture and Consumer Services (301)

	GF Approp	GF Resource	Total GF Impact
2017	-\$1,620,587	\$220,000	\$1,840,587
-	NGF Approp	Positions	Layoffs
2017	\$197,000	0.00	0

Department of Forestry (411)

Defer the hiring of a telecommunications specialist position

Defers the hiring of a telecommunications specialist and the purchase of a vehicle for the position.

	GF Approp	GF Resource	Total GF Impact	
2017	-\$109,505	\$0	\$109,505	

Transfer portion of cash balance in the Nurseries Fund

Transfers a portion of the balance in the Nurseries Fund to the general fund.

	GF Approp	GF Resource	Total GF Impact
2017	\$0	\$425,000	\$425,000

Transfer portion of cash balance in the State Lands Fund

Transfers a portion of the State Forest Lands Fund to the general fund.

	GF Approp	GF Resource	Total GF Impact
2017	\$0	\$140,000	\$140,000

Sell surplus equipment

Transfers a portion of the anticipated revenue to be generated from the sale of surplus equipment to the general fund.

	GF Approp	GF Resource	Total GF Impact	
2017	\$0	\$45,046	\$45,046	
Totals F	or Department o	of Forestry (411)		

	GF Approp	GF Resource	Total GF Impact
2017	-\$109,505	\$610,046	\$719,551
	NGF Approp	Positions	Layoffs
2017	\$0	0.00	0

TOTALS FOR OFFICE OF AGRICULTURE AND FORESTRY

	GF Approp	GF Resource	Total GF Impact
2017	-\$1,730,092	\$830,046	\$2,560,138
	NGF Approp	Positions	Layoffs
2017	\$197,000	0.00	0

Office of Commerce and Trade

Department of Housing and Community Development (165)

Eliminate funding for the Center for Advanced Engineering and Research

Eliminates pass-through funding for the Integrated Systems Test facility at the Center for Advanced Engineering and Research.

	GF Approp	GF Resource	Total GF Impact
2017	-\$600,000	\$0	\$600,000

Capture savings in the Virginia Telecommunications Initiative

Captures savings in the implementation of this broadband program. Because this new initiative requires the development of specific criteria and guidelines focusing on unserved areas and facilitating the extension of broadband networks by the private sector, the grant is currently being designed and no funding commitments have been made.

_	GF Approp	GF Resource	Total GF Impact
2017	-\$250,000	\$0	\$250,000

Reduce funding for Enterprise Zone grants

Eliminates the new funding provided for the grant program. After this reduction, \$12.15 million will be available in FY 2017 for grants to businesses making real property improvement in enterprise zones.

	GF Approp	GF Resource	Total GF Impact
2017	-\$1,000,000	\$0	\$1,000,000

Reduce appropriation for dues

Captures savings related to the reduction of dues to the Appalachian Regional Commission in anticipation of a decreased assessment in FY 2017.

	GF Approp	GF Resource	Total GF Impact
2017	-\$119,271	\$0	\$119,271

Totals For Department of Housing and Community Development (165)

	GF Approp	GF Resource	Total GF Impact
2017	-\$1,969,271	\$0	\$1,969,271
	NGF Approp	Positions	Layoffs
2017	\$0	0.00	0

Department of Labor and Industry (181)

Delay implementation of Apprenticeship Program

Delays full implementation of the program. Funding for this purpose will be reduced from \$400,000 to \$200,000 in FY 2017.

	GF Approp	GF Resource	Total GF Impact
2017	-\$200,000	\$0	\$200,000

Capture one-time rent savings

Captures one-time savings related to a FY 2016 prepayment of rent.

_	GF Approp	GF Resource	Total GF Impact
2017	-\$31,325	\$0	\$31,325

Totals For Department of Labor and Industry (181)

	GF Approp	GF Resource	Total GF Impact
2017	-\$231,325	\$0	\$231,325
	NGF Approp	Positions	Layoffs
2017	\$0	0.00	0

Department of Mines, Minerals and Energy (409)

Supplant general fund personnel costs with nongeneral funds in the Division of Administration

Supplants general fund support with indirect cost recovery funds.

	GF Approp	GF Resource	Total GF Impact
2017	-\$19,669	\$0	\$19,669

Capture personnel savings

Captures savings across its divisions by eliminating nonessential vacant positions, filling positions vacated by senior staff with more junior staff, and where possible, using nongeneral fund dollars.

	GF Approp	GF Resource	Total GF Impact
2017	-\$196,441	\$0	\$196,441

Totals For Department of Mines, Minerals and Energy (409)					
	GF Approp	GF Resource	Total GF Impact		
2017	-\$216,110	\$0	\$216,110		
	NGF Approp	Positions	Layoffs		
2017	\$0	0.00	0		

Department of Small Business and Supplier Diversity (350)

Decrease funding for the Small Business Investment Grant Fund

Reduces funding for the Small Business Investment Grant Fund by five percent.

	GF Approp	GF Resource	Total GF Impact
2017	-\$50,000	\$0	\$50,000

Reduce funding for Small Business Jobs Grant Fund

Decreases funding for the Small Business Jobs Grant Fund by five percent.

	GF Approp	GF Resource	Total GF Impact
2017	-\$31,500	\$0	\$31,500

Eliminate vacant positions

Eliminates a vacant position in the Virginia Business

Information Center and a vacant procurement and office support position.

_	GF Approp	GF Resource	Total GF Impact
2017	-\$127,209	\$0	\$127,209

Totals For Department of Small Business and Supplier Diversity (350)

	GF Approp	GF Resource	Total GF Impact
2017	-\$208,709	\$0	\$208,709
	NGF Approp	Positions	Layoffs
2017	\$0	0.00	0

Fort Monroe Authority (360)

Defer replacement of network equipment

Defers replacement of network equipment that currently works properly.

_	GF Approp	GF Resource	Total GF Impact
2017	-\$25,000	\$0	\$25,000

Capture personnel savings

Reduces discretionary personnel related expenses, and reduces the use of seasonal labor.

	GF Approp	GF Resource	Total GF Impact	
2017	-\$49,443	\$0	\$49,443	

Defer discretionary, non-capital repairs and maintenance

Defers discretionary, non-capital repairs and maintenance.

_	GF Approp	GF Resource	Total GF Impact
2017	-\$96,277	\$0	\$96,277

Reduce use of contractors

Limits the use of contractors to high priority projects.

	GF Approp	GF Resource	Total GF Impact
2017	-\$45,000	\$0	\$45,000

Totals For Fort Monroe Authority (360)

	GF Approp	GF Resource	Total GF Impact
2017	-\$215,720	\$0	\$215,720
	NGF Approp	Positions	Layoffs
2017	\$0	0.00	0

Virginia Economic Development Partnership (310)

Utilize federal funding to support the Going Global Defense Initiative

Replaces \$750,000 of \$1.5 million of general fund appropriation for the Going Global Defense Initiative with federal grant funds in FY 2017.

_	GF Approp	GF Resource	Total GF Impact
2017	-\$750,000	\$0	\$750,000

Utilize federal funding to support the State Trade and Export Promotion program

Replaces \$359,461 of \$500,000 of general fund appropriation for the State Trade and Export Promotion program with federal grant funds in FY 2017.

	GF Approp	GF Resource	Total GF Impact
2017	-\$359,461	\$0	\$359,461

Reduce support for the Brownfields Restoration and Redevelopment Assistance Fund

Reduces \$233,116 of a total of \$2.25 million of general fund appropriation for the program.

	GF Approp	GF Resource	Total GF Impact
2017	-\$233,116	\$0	\$233,116

Totals For Virginia Economic Development Partnership (310)

•	•	• •
GF Approp	GF Resource	Total GF Impact
-\$1,342,577	\$0	\$1,342,577
NGF Approp	Positions	Layoffs
\$0	0.00	0
	-\$1,342,577 NGF Approp	-\$1,342,577 \$0 NGF Approp Positions

Virginia Tourism Authority (320)

Decrease funding for the See Virginia First program

Reduces funding for the See Virginia First program by 50 percent in FY 2017.

_	GF Approp	GF Resource	Total GF Impact
2017	-\$313,778	\$0	\$313,778

Reduce funding for the Spearhead Trails Initiative

Decreases appropriation provided to the Southwest Regional Recreation Authority for the Spearhead Trails Initiative by five percent.

	GF Approp	GF Resource	Total GF Impact	
2017	-\$15,000	\$0	\$15,000	

Reduce funding for various sponsorships

Decreases support for sponsorship activities.

	GF Approp	GF Resource	Total GF Impact
2017	-\$211,039	\$0	\$211,039

Delay full implementation of the Vision Strategy

Captures savings from delaying the full implementation of the Vision Strategy, an initiative to expand and enhance research capabilities, marketing efforts, and social media platforms.

	GF Approp	GF Resource	Total GF Impact
2017	-\$500,000	\$0	\$500,000

Totals For Virginia Tourism Authority (320)

	GF Approp	GF Resource	Total GF Impact
2017	-\$1,039,817	\$0	\$1,039,817
	NGF Approp	Positions	Layoffs
2017	\$0	0.00	0

TOTALS FOR OFFICE OF COMMERCE AND TRADE

	GF Approp	GF Resource	Total GF Impact
2017	-\$5,223,529	\$0	\$5,223,529
	NGF Approp	Positions	Layoffs
2017	\$0	0.00	0

Office of Education

Department of Education, Central Office Operations (201)

Reduce training funding

Reduces funding for principal professional development in under-performing schools given fewer principals left to train. Also reduces funding to establish criteria for local school divisions requesting teacher and principal professional development on issues related to high-needs students. This is centralized, Department of Education-coordinated training, with assistance from higher education providers.

	GF Approp	GF Resource	Total GF Impact
2017	-\$300,000	\$0	\$300,000

Reduce dyslexia training and position funding

Removes half of the new funding provided to develop and implement training on indicators of dyslexia and the evidencebased interventions and accommodations for dyslexia for teachers who are seeking initial licensure or renewal of a license. The Department of Education intends to utilize existing federal funds to fully fund the cost of the position provided to implement this initiative.

	GF Approp	GF Resource	Total GF Impact
2017	-\$128,500	\$0	\$128,500

Reduce eMedia funding

Reduces new funding provided for eMediaVA, the platform used by the Department of Education to offer online courses. The Department of Education will modify its eMediaVA contract to reduce deliverables commensurate with the reduction in funding. This action leaves \$800,000, twice the amount originally provided for this program.

	GF Approp	GF Resource	Total GF Impact
2017	-\$100,000	\$0	\$100,000

Reduce Information Technology Academy funding

Decreases from \$1.5 million to \$1.4 million the Department of Education's Information Technology Academy appropriation by reducing the professional development component for teachers but retaining full instructional and credentialing services to students. The Department of Education will offset the professional development reduction where possible with existing agency resources.

	GF Approp	GF Resource	Total GF Impact
2017	-\$100,000	\$0	\$100,000

Reduce kindergarten readiness assessment funding

Reduces from \$1.0 million to \$900,000 support for developing and implementing a new assessment tool of children to determine kindergarten readiness. The Department of Education will modify its agreement with the University of Virginia to reduce the scope of services commensurate with the reduction in funding.

	GF Approp	GF Resource	Total GF Impact
2017	-\$100,000	\$0	\$100,000

Reduce teacher evaluation training funding

Removes half of the Department of Education's appropriation to provide performance evaluation training to teachers, principals, division superintendents, and other affected school division personnel in support of the transition from continuing employment contracts to annual employment contracts for teachers and principals. This program has been in effect for several years, and funding for the program has declined over the years given a reduced need for services.

	GF Approp	GF Resource	Total GF Impact
2017	-\$34,625	\$0	\$34,625

Totals For Department of Education, Central Office Operations (201)

	GF Approp	GF Resource	Total GF Impact
2017	-\$763,125	\$0	\$763,125
	NGF Approp	Positions	Layoffs

State Council of Higher Education for Virginia (245)

Hold positions vacant

Delays filling positions.

	GF Approp	GF Resource	Total GF Impact
2017	-\$115,110	\$0	\$115,110

Reduce wage staff expenses

Reduces the use of wage positions for special assignments.

_	GF Approp	GF Resource	Total GF Impact
2017	-\$30,000	\$0	\$30,000

Reduce support for the Fund for Excellence and Innovation Program

Reduces funding for the program by five percent.

	GF Approp	GF Resource	Total GF Impact	
2017	-\$50,000	\$0	\$50,000	

Reduce support for the Virginia Women's Leadership Program

Reduces state support for the Virginia Women's Leadership

Program at Mary Baldwin University by five percent.

_	GF Approp	GF Resource	Total GF Impact
2017	-\$15,395	\$0	\$15,395

Reduce support for the Virtual Library of Virginia (VIVA) Program

Reduces support for the Virtual Library of Virginia Program by five percent.

	GF Approp	GF Resource	Total GF Impact
2017	-\$412,701	\$0	\$412,701

Totals For State Council of Higher Education for Virginia (245)

	GF Approp	GF Resource	Total GF Impact
2017	-\$623,206	\$0	\$623,206
_			
	NGF Approp	Positions	Layoffs

Frontier Culture Museum of Virginia (239)

Leave one classified position unfilled

Captures savings from an employee retiring as of September 1, 2016. This classified position was a costumed interpreter.

	GF Approp	GF Resource	Total GF Impact
2017	-\$44,291	\$0	\$44,291

Leave open wage positions unfilled

Captures savings from part-time employees who have left employment and whose positions will not be filled. These wage positions were costumed interpreters.

	GF Approp	GF Resource	Total GF Impact
2017	-\$43,295	\$0	\$43,295

Totals For Frontier Culture Museum of Virginia (239)

	GF Approp	GF Resource	Total GF Impact
2017	-\$87,586	\$0	\$87,586
	NGF Approp	Positions	Layoffs
2017	\$0	0.00	0

Jamestown-Yorktown Foundation (425)

Increase admissions and nongeneral fund revenues

Supplants general fund reductions with anticipated additional FY 2017 nongeneral fund revenues.

	GF Approp	GF Resource	Total GF Impact
2017	-\$221,294	\$0	\$221,294
	NGF Approp	Positions	Layoffs

Delay museum technology and maintenance

Defers public wireless access by nine months and reduces funding for information technology security compliance and audits, which are being centrally supported by the Virginia Information Technologies Agency. In facility maintenance, contracted HVAC services will be brought in-house and the vehicle replacement program will be delayed by two years.

	GF Approp	GF Resource	Total GF Impact
2017	-\$169,174	\$0	\$169,174
	NGF Approp	Positions	Layoffs

Reduce museum programming and support

Delays until FY 2018 the implementation of fee-for-service interactive distance learning program. Other strategies include elimination of a support position and reductions from adjusting negotiated contracts in security and other support areas.

	GF Approp	GF Resource	Total GF Impact
2017	-\$76,133	\$0	\$76,133
	NGF Approp	Positions	Layoffs

Reduce targeted marketing initiatives

Reduces targeted trade and promotional initiatives for the new American Revolution Museum at Yorktown.

	GF Approp	GF Resource	Total GF Impact
2017	-\$19,700	\$0	\$19,700

Totals For Jamestown-Yorktown Foundation (425)				
	GF Approp	GF Resource	Total GF Impact	
2017	-\$486,301	\$0	\$486,301	
	NGF Approp	Positions	Layoffs	
2017	\$221,294	0.00	0	

Jamestown-Yorktown Commemorations (400)

Reduce tourism promotion

Reduces programming and marketing initiatives in collaboration with the Virginia Tourism Corporation.

	GF Approp	GF Resource	Total GF Impact
2017	-\$154,754	\$0	\$154,754

Limit marketing and communications

Reduces or eliminates certain printed and electronic promotional brochures and materials.

_	GF Approp	GF Resource	Total GF Impact
2017	-\$38,688	\$0	\$38,688

Totals For Jamestown-Yorktown Commemorations (400)

2017 ·	-\$193,442	\$0	\$193,442
		ΨŪ	\$193,442
N	GF Approp	Positions	Layoffs
2017	\$0	0.00	0

The Library Of Virginia (202)

Delay technology spending

Delays replacement of Reading Room patron computer systems and staff printers and scanners and reduces digital asset management license growth.

	GF Approp	GF Resource	Total GF Impact
2017	-\$114,855	\$0	\$114,855

Delay staff hiring

Delays hiring a records analyst.

	GF Approp	GF Resource	Total GF Impact	_
2017	-\$74,250	\$0	\$74,250	

Eliminate staff positions

Reduces current employment level by up to 15 positions.

	GF Approp	GF Resource	Total GF Impact
2017	-\$444,066	\$0	\$444,066
	NGF Approp	Positions	Layoffs

Totals For The Library Of Virginia (202)

	GF Approp	GF Resource	Total GF Impact
2017	-\$633,171	\$0	\$633,171
	NGF Approp	Positions	Layoffs
2017	\$0	-15.00	15

The Science Museum of Virginia (146)

Eliminate unfilled position

Eliminates an unfilled deputy director position.

	GF Approp	GF Resource	Total GF Impact
2017	-\$133,000	\$0	\$133,000
	NGF Approp	Positions	Layoffs

Reduce operation and maintenance expenses

Reduces museum operating and maintenance expenses.

	GF Approp	GF Resource	Total GF Impact	
2017	-\$50,000	\$0	\$50,000	

Reduce wage expenses

Reduces expenditures related to wage positions.

	GF Approp	GF Resource	Total GF Impact
2017	-\$25,000	\$0	\$25,000

Reduce advertising expenses

Reduces agency advertising expenses.

	GF Approp	GF Resource	Total GF Impact
2017	-\$58,282	\$0	\$58,282

Totals For The Science Museum of Virginia (146)

	GF Approp	GF Resource	Total GF Impact
2017	-\$266,282	\$0	\$266,282
	NGF Approp	Positions	Layoffs
2017	\$0	-1.00	0

Virginia Commission for the Arts (148)

Eliminate artist fellowship in poetry

Eliminates funding for the artist fellowship in poetry.

_	GF Approp	GF Resource	Total GF Impact
2017	-\$12,000	\$0	\$12,000

Eliminate performing arts touring assistance waitlist funds Eliminates waitlist funds given to touring arts groups.

	GF Approp	GF Resource	Total GF Impact
2017	-\$25,000	\$0	\$25,000

Reduce grant payments

Proportionately reduces second payments of arts grants.

	GF Approp	GF Resource	Total GF Impact
2017	-\$151,088	\$0	\$151,088

Totals For Virginia Commission for the Arts (148)

	GF Approp	GF Resource	Total GF Impact
2017	-\$188,088	\$0	\$188,088
		Desitions	Loveffe
	NGF Approp	Positions	Layoffs

Virginia Museum of Fine Arts (238)

Supplant reductions for exhibition planning and production The museum will supplant exhibition planning and production costs with nongeneral fund resources.

	GF Approp	GF Resource	Total GF Impact
2017	-\$163,175	\$0	\$163,175
	NGF Approp	Positions	Layoffs

Reduce administrative costs

The museum will reduce discretionary and nonpersonal services expenses across departments. Targeted reductions include printing, travel, office supplies, maintenance, and uniform replacements.

_	GF Approp	GF Resource	Total GF Impact
2017	-\$91,929	\$0	\$91,929

Reduce discretionary expenses

The museum will reduce web development customizations by postponing updates and upgrades, with work done in-house where possible.

	GF Approp	GF Resource	Total GF Impact
2017	-\$57,500	\$0	\$57,500

Reduce conservation activities

The museum will utilize in-house staffing versus outsourcing for selected conservation projects.

_	GF Approp	GF Resource	Total GF Impact
2017	-\$50,000	\$0	\$50,000

Supplant reductions with nongeneral fund resources

The museum will reallocate nongeneral fund resources to support base operations and conservation activities.

_	GF Approp	GF Resource	Total GF Impact
2017	-\$110,900	\$0	\$110,900
	NGF Approp	Positions	Layoffs

Reduce personal services by holding positions vacant

The museum will delay hiring in the membership and marketing department.

	GF Approp	GF Resource	Total GF Impact	_
2017	-\$24,052	\$0	\$24,052	

Totals For Virginia Museum of Fine Arts (238)

	GF Approp	GF Resource	Total GF Impact
2017	-\$497,556	\$0	\$497,556
	NGF Approp	Positions	Layoffs
2017	\$274,075	0.00	0

Eastern Virginia Medical School (274)

Reduce state contribution by five percent

Reduces the Eastern Virginia Medical School's state general fund support by five percent, excluding indigent care. The medical school will supplant reductions with nongeneral fund resources where possible.

	GF Approp	GF Resource	Total GF Impact
2017	-\$897,073	\$0	\$897,073

Totals For Eastern Virginia Medical School (274)

	GF Approp	GF Resource	Total GF Impact
2017	-\$897,073	\$0	\$897,073
_	NGF Approp	Positions	Layoffs
2017	\$0	0.00	0

New College Institute (938)

Reduce new equipment purchases

Reduces spending for computer, voice, and data equipment.

	GF Approp	GF Resource	Total GF Impact	
2017	-\$20,000	\$0	\$20,000	

Reduce programmatic expenses

Decreases academic program costs by adjusting renewed and new contracts.

	GF Approp	GF Resource	Total GF Impact
2017	-\$66,409	\$0	\$66,409

Totals For New College Institute (938)

_	GF Approp	GF Resource	Total GF Impact
2017	-\$86,409	\$0	\$86,409
	NGF Approp	Positions	Layoffs
2017	\$0	0.00	0

Institute for Advanced Learning and Research (885)

Reduce state support

Reduces state support to the Institute for Advanced Learning and Research by five percent.

	GF Approp	GF Resource	Total GF Impact
2017	-\$321,862	\$0	\$321,862

Totals For Institute for Advanced Learning and Research (885)

	GF Approp	GF Resource	Total GF Impact
2017	-\$321,862	\$0	\$321,862
	NGF Approp	Positions	Layoffs

Roanoke Higher Education Authority (935)

Reduce state support

Reduces state support to the Roanoke Higher Education Authority by five percent.

	GF Approp	GF Resource	Total GF Impact
2017	-\$73,300	\$0	\$73,300

Totals For Roanoke Higher Education Authority (935)

	GF Approp	GF Resource	Total GF Impact
2017	-\$73,300	\$0	\$73,300
	NGF Approp	Positions	Layoffs
2017	\$0	0.00	0

Southern Virginia Higher Education Center (937)

Reduce general fund personnel expenditures

Transfers personnel expenditures from general fund to nongeneral funds.

_	GF Approp	GF Resource	Total GF Impact
2017	-\$97,258	\$0	\$97,258
	NGF Approp	Positions	Layoffs
2017	\$97,258	0.00	0

Reduce general fund operating expenditures

Reduces discretionary operating expenditures.

	GF Approp	GF Resource	Total GF Impact
2017	-\$31,286	\$0	\$31,286

Supplant general fund operating costs with nongeneral funds

Uses nongeneral funds in lieu of general fund support to cover technology operating expenditures.

_	GF Approp	GF Resource	Total GF Impact
2017	-\$15,000	\$0	\$15,000
_	NGF Approp	Positions	Layoffs
2017	\$15,000	0.00	0

Totals For Southern Virginia Higher Education Center (937)

	GF Approp	GF Resource	Total GF Impact
2017	-\$143,544	\$0	\$143,544
	NGF Approp	Positions	Layoffs
2017	\$112,258	0.00	0

Southwest Virginia Higher Education Center (948)

Eliminate full time marketing position

Eliminates an open position for marketing.

2017 -\$69,250 \$0 \$69,250 NGF Approp Positions Layoffs		GF Approp	GF Resource	Total GF Impact
	2017	-\$69,250	\$0	\$69,250
2017 \$0 -1.00 0		NGF Approp	Positions	Layoffs

Reduce undistributed contractual services

Reduces need for contractual HVAC services by using an inhouse wage employee.

_	GF Approp	GF Resource	Total GF Impact
2017	-\$38,803	\$0	\$38,803

Totals For Southwest Virginia Higher Education Center (948)

	GF Approp	GF Resource	Total GF Impact
2017	-\$108,053	\$0	\$108,053
	NGF Approp	Positions	Layoffs

Southeastern Universities Research Association Doing Business for Jefferson Science Associates, LLC (936)

Reduce state support

Reduces general fund support to Jefferson Lab by five percent.

_	GF Approp	GF Resource	Total GF Impact	
2017	-\$67,128	\$0	\$67,128	

Totals For Southeastern Universities Research Association Doing Business for Jefferson Science Associates, LLC (936)

	GF Approp	GF Resource	Total GF Impact
2017	-\$67,128	\$0	\$67,128
_	NGF Approp	Positions	Layoffs
2017	\$0	0.00	0

TOTALS FOR OFFICE OF EDUCATION

_	GF Approp	GF Resource	Total GF Impact
2017	-\$5,436,126	\$0	\$5,436,126
_	NGF Approp	Positions	Layoffs
2017	\$607,627	-17.00	15

Office of Finance

Department of Taxation (161)

Defer development of new mobile applications and refreshing of computer tablets

Reduces spending for mobile applications and computer tablets for the department's field collectors and auditors. This reduction will delay technology enhancements and refreshing tablets. This action lowers the amount reflected in the Chapter 780, Item 277.C, from \$524,670 to \$366,760.

	GF Approp	GF Resource	Total GF Impact
2017	-\$157,910	\$0	\$157,910

Alter development of Audit Case Management system

Reduces the scope of the new Audit Case Management system.

	GF Approp	GF Resource	Total GF Impact
2017	-\$475,000	\$0	\$475,000

Transfer nongeneral fund balances to the general fund

Transfers unobligated year end nongeneral fund balances from the Contract Collector Fund to the general fund.

	GF Approp	GF Resource	Total GF Impact
2017	\$0	\$791,796	\$791,796

Adjust funding for new positions

Defers the hiring of one technology position and one tobacco compliance position provided in the 2016 session until November 25, 2016, and eliminates funding for one technology position and two tobacco compliance positions.

	GF Approp	GF Resource	Total GF Impact
2017	-\$386,727	\$0	\$386,727

Reduce software enhancement costs

Reduces spending for several software enhancements. Eliminates funding for the DataCap, Filenet, and Report Manager initiatives and delays funding for the new Post Call Survey system and Verint upgrade to the second year.

	GF Approp	GF Resource	Total GF Impact
2017	-\$531,138	\$0	\$531,138

Defer hiring IT contractors

Reduces IT contractor costs by reducing the hours of the FileNet consultant and the two month delay in hiring of a taxpayer accounting system consultant.

	GF Approp	GF Resource	Total GF Impact
2017	-\$200,000	\$0	\$200,000

Reduce leadership training costs

Reduces funding for employee technical/leadership training. This strategy removes about 54 percent of employee technical/leadership training funding.

	GF Approp	GF Resource	Total GF Impact
2017	-\$295,000	\$0	\$295,000

Reduce travel and technology training costs

Reduces agency technology training and staff travel costs. This strategy represents about nine percent of agency IT training and travel costs.

	GF Approp	GF Resource	Total GF Impact
2017	-\$76,800	\$0	\$76,800

Alter laptop refresh initiative

Reduces the number of laptops to be refreshed by 680 laptops. The strategy also includes not hiring consultants to help with the rollout of the 120 laptops that will be refreshed.

_	GF Approp	GF Resource	Total GF Impact
2017	-\$248,049	\$0	\$248,049

Reduce general service costs

Reduces the cost of equipment maintenance, security equipment upgrades, and professional services. TAX has requested a comprehensive security audit of the Main Street Centre and Westmoreland facilities be conducted by Capitol Police and have delayed any decisions about new door electronic security until the audit is complete. This strategy also removes funding for replacement and maintenance of mail-opening machines.

	GF Approp	GF Resource	Total GF Impact
2017	-\$80,500	\$0	\$80,500

Totals For Department of Taxation (161)

	GF Approp	GF Resource	Total GF Impact
2017	-\$2,451,124	\$791,796	\$3,242,920
	NGF Approp	Positions	Layoffs
2017	\$0	0.00	0

TOTALS FOR OFFICE OF FINANCE

	GF Approp	GF Resource	Total GF Impact
2017	-\$2,451,124	\$791,796	\$3,242,920
	NGF Approp	Positions	Layoffs
2017	\$ 0	0.00	0

Office of Health & Human Resources

Department for the Deaf and Hard-Of-Hearing (751)

Account for one-time pre-payment of rent

Accounts for one-time pre-payment of rent.

	GF Approp	GF Resource	Total GF Impact
2017	-\$9,711	\$0	\$9,711

Totals For Department for the Deaf and Hard-Of-Hearing (751)

	GF Approp	GF Resource	Total GF Impact
2017	-\$9,711	\$0	\$9,711
	NGF Approp	Positions	Layoffs
2017	\$0	0.00	0

Department of Health (601)

Reduce the pass-through appropriation to Hampton Roads Proton Beam Institute

Reduces the general fund pass-through amount to the Hampton Roads Proton Beam Institute by five percent.

	GF Approp	GF Resource	Total GF Impact
2017	-\$35,500	\$0	\$35,500

Reduce Environmental Health's soil scientist services

This strategy captures savings by modifying the MOU the agency has with Virginia Tech to reduce the services of soil scientists. The current MOU for soil evaluations is \$321,000 and would be reduced by \$200,000. The agency will shift to performing soil evaluations on a needs basis.

-	GF Approp	GF Resource	Total GF Impact
2017	-\$200,000	\$0	\$200,000

Eliminate GF appropriation for scholarship and loan repayment program

Eliminates the general fund appropriation for the Virginia Student Loan Repayment Program. The current appropriation is not enough to provide sufficient services compared to the scope of need.

	GF Approp	GF Resource	Total GF Impact
2017	-\$150,000	\$0	\$150,000

Eliminate unspent match for federal grant

Captures savings from a general fund match requirement for a federal grant. The agency has found it difficult to find partners for the grant due to its limited focus, but will explore other funding sources to meet the federal match requirement.

_	GF Approp	GF Resource	Total GF Impact
2017	-\$30,000	\$0	\$30,000

Transfer savings from consolidation of the office management team

Consolidates the management and administration functions of the agency's Environmental Health Hazards Control and Drinking Water Improvement programs. Both programs will still provide the same level of services after consolidation.

	GF Approp	GF Resource	Total GF Impact
2017	-\$75,193	\$0	\$75,193
	NGF Approp	Positions	Layoffs
2017	\$0	-2.00	2

Transfer Trauma Center Fund revenue from reinstatement of driver's licenses

Transfers \$150,000 from the Trauma Center Fund, which comes from fees charged for the reinstatement of driver's licenses.

	GF Approp	GF Resource	Total GF Impact
2017	\$0	\$150,000	\$150,000

Transfer additional revenue from Emergency Medical Services

Transfers \$150,000 from the Emergency Medical Services fund, which comes from a \$2.00 fee on vehicle registration.

_	GF Approp	GF Resource	Total GF Impact
2017	\$0	\$150,000	\$150,000

Transfer Maternal and Child Health revenue

Additional revenue generated from Community Health Services (CHS) and Maternal and Child Health (MCH) grant will be transferred to the general fund. A few years ago services for the Maternal and Child Health Grant and Community Health Services were contracted out; however, the program generated more revenue than it needed for the grant match.

	GF Approp	GF Resource	Total GF Impact
2017	\$0	\$1,035,132	\$1,035,132
	NGF Approp	Positions	Layoffs

Transfer Community Health Services revenue to the general fund

Community Health Services nongeneral fund revenue will be transferred to the general fund. The revenue is generated from the remaining funds that are in excess of the cooperative budget. Based on expenditure and revenue data the fund should have enough revenue to cover its obligations.

	GF Approp	GF Resource	Total GF Impact
2017	\$0	\$100,000	\$100,000
	NGF Approp	Positions	Layoffs

Transfer interest accumulated from local health department special fund donations

Supplants the general fund with nongeneral fund interest accumulated from local health department donations. Local health departments receive donations from local interest groups and nonprofits. These donations collect in multiple funds and have generated interest over the years.

	GF Approp	GF Resource	Total GF Impact
2017	\$0	\$222,731	\$222,731
	NGF Approp	Positions	Layoffs

Transfer balance from Surplus Property Fund

The agency's Surplus Property Fund has a remaining balance from property previously owned by VDH that was sold in prior years. This strategy transfers the remaining nongeneral fund cash balance to the general fund in FY 2017.

	GF Approp	GF Resource	Total GF Impact	
2017	\$0	\$514	\$514	

Transfer indirect cost recoveries

This strategy transfers recovery funding the agency received to repair damages associated with a fire in the Madison building last year. The agency paid for the repairs out of indirect cost recoveries last year and will transfer the insurance reimbursement to the general fund.

	GF Approp	GF Resource	Total GF Impact	
2017	-\$95,000	\$0	\$95,000	

Reduce pass-through appropriation for Human Services Organizations

Reduces pass-through amounts to Human Services Organizations by \$507,455, with no higher than a five percent reduction for any organization. The Hampton Roads Proton Beam Institute is exempt from this strategy as it is being reduced in a similar strategy.

	GF Approp	GF Resource	Total GF Impact
2017	-\$507,455	\$0	\$507,455

Totals For Department of Health (601)

	GF Approp	GF Resource	Total GF Impact
2017	-\$1,093,148	\$1,658,377	\$2,751,525
	NGF Approp	Positions	Layoffs
2017	-\$1,357,863	-2.00	2

Department of Medical Assistance Services (602)

Reduce funding for contract reprocurements

Captures funding associated with delayed reprocurements. Chapter 780 provided \$400,000 general fund in FY 2017 for the agency to cover contract reprocurement costs. The anticipated procurements will now occur one year later than previously thought, so none of the FY 2017 support is needed.

	GF Approp	GF Resource	Total GF Impact
2017	-\$400,000	\$0	\$400,000
-	NGF Approp	Positions	Layoffs

Reduce general fund share, and increase federal fund share, of staff costs

Captures general fund dollars associated with certain DMAS staff who now qualify for a higher federal match rate (75% or 90%) than currently assumed (50%).

	GF Approp	GF Resource	Total GF Impact
2017	-\$250,000	\$0	\$250,000
-			
	NGF Approp	Positions	Layoffs

Return excess audit funds

Assumes that current year information technology audits can be performed with at a lower cost. Chapter 780 provided \$136,000 through central accounts for information technology security audits. The agency will be able to leverage some existing resources to reduce costs.

	GF Approp	GF Resource	Total GF Impact
2017	-\$50,000	\$0	\$50,000
	NGF Approp	Positions	Layoffs

Account for more efficient operations

Captures resources associated with improved agency operations. The agency's Medical Director has initiated internal reorganizations and streamlined processes resulting in efficiencies that generate administrative savings.

_	GF Approp	GF Resource	Total GF Impact
2017	-\$45,000	\$0	\$45,000
	NGF Approp	Positions	Layoffs

Conduct audits of "DRG" payments using agency staff

Captures savings associated with performing audits with agency staff. The shift to managed care reduces fee-for-service business, lowers the volume of services DMAS needs to audit, and makes it possible for the agency to complete hospital diagnosis related group (DRG) payment audits without an outside contractor.

_	GF Approp	GF Resource	Total GF Impact
2017	-\$401,341	\$0	\$401,341
	NGF Approp	Positions	Layoffs

Increase the number of DME and pharmacy services audits being conducted with agency staff

Assumes that more durable medical equipment (DME) and pharmacy audits will be done using agency staff. The shift to managed care reduces fee-for-service business, lowers the volume of services DMAS needs to audit, and makes it possible for the agency to complete more audits using agency staff and a reduced number of contracts with vendors.

	GF Approp	GF Resource	Total GF Impact
2017	-\$217,835	\$0	\$217,835
	NGF Approp	Positions	Layoffs

Adjust institutional rate setting/auditing scope of work consistent with payment methodology changes

Transitions to more price-based (less cost-based) payment systems has reduced the need to audit costs, so the agency can revise the scope of institutional provider rate setting and auditing.

	GF Approp	GF Resource	Total GF Impact
2017	-\$250,000	\$0	\$250,000
	NGF Approp	Positions	Layoffs

Delay filling vacant positions

Captures savings generated from leaving selected positions vacant for longer periods of time.

_	GF Approp	GF Resource	Total GF Impact
2017	-\$264,113	\$0	\$264,113
	NGF Approp	Positions	Layoffs

Utilize a higher federal match rate for a major software license

Captures general fund savings associated with a higher federal match rate. Change in federal policy with respect to match rates for certain information technology expenses will allow the agency to reduce the state share of a large license cost from 50% to 25%.

	GF Approp	GF Resource	Total GF Impact
2017	-\$125,000	\$0	\$125,000
	NGF Approp	Positions	Layoffs
	NGF Approp	FUSICIONS	Layons

Totals For Department of Medical Assistance Services (602)

	GF Approp	GF Resource	Total GF Impact
2017	-\$2,003,289	\$0	\$2,003,289
	NGF Approp	Positions	Layoffs
	iter rippiep		Eayono

Department of Behavioral Health and Developmental Services (720)

Eliminate vacant hospital operations manager position

Eliminates a vacant hospital operations manager position. The associated duties will fall to other staff.

_	GF Approp	GF Resource	Total GF Impact
2017	-\$85,285	\$0	\$85,285
-			
	NGF Approp	Positions	Layoffs

Reduce number of research positions

Eliminates one of two research positions currently supporting the agency's behavioral health team. The position assists with researching evidence-based outcomes and analyzing data.

_	GF Approp	GF Resource	Total GF Impact
2017	-\$33,619	\$0	\$33,619
_	NGF Approp	Positions	Layoffs
2017	\$0	-1.00	1

Capture nongeneral fund cash no longer required to support the CCBHC initiative

Captures nongeneral fund cash that had been appropriated for the Certified Community Behavioral Health Center planning grant. The funds had been appropriated to supplement a federal grant awarded to the state for planning to transition Community Services Boards towards the CCBHC model. The pilot project has since been terminated.

	GF Approp	GF Resource	Total GF Impact
2017	\$0	\$1,100,000	\$1,100,000
	NGF Approp	Positions	Layoffs

Eliminate boiler insurance for Central Office

Eliminates funding no longer needed in the central office as individual facilities are now budgeted for boiler insurance.

	GF Approp	GF Resource	Total GF Impact
2017	-\$3,087	\$0	\$3,087

Eliminate funding for facility discharge tracking system

Eliminates funding for a facility discharge tracking system that is no longer required. Facility discharges are being tracked in an alternate manner.

	GF Approp	GF Resource	Total GF Impact
2017	-\$140,000	\$0	\$140,000

Reduce funding to support the transition of Non-Medicaideligible individuals out of the state training centers

Reduces funding for the cost of services provided to individuals transitioning out of training centers who are not Medicaideligible. For FY 2017, \$629,005 was appropriated to cover the anticipated cost of five individuals transitioning to community settings; however, the agency only anticipates needing \$216,700 in the first year to support two individuals.

	GF Approp	GF Resource	Total GF Impact
2017	-\$412,305	\$0	\$412,305

Reduce funding for Developmental Disability Health Support Networks (DDHSNs)

Aligns the budget for DDHSNs with anticipated programmatic need. There has been an unanticipated delay in the hiring of several positions critical to the development and implementation of this program.

_	GF Approp	GF Resource	Total GF Impact
2017	-\$475,071	\$0	\$475,071

Reduce funding for State Board activities

Reduces available funds for state board activities.

	GF Approp	GF Resource	Total GF Impact	
2017	-\$1,595	\$0	\$1,595	

Capture turnover and vacancy savings

Captures vacancy savings for two positions in the Commissioner's office.

	GF Approp	GF Resource	Total GF Impact
2017	-\$57,363	\$0	\$57,363

Establish new licensing fees for providers

Establishes a fee for every new or modified licensing application for adult services licensed by the agency. The rate would mirror the existing licensing fee for children's services of \$500 for a new provider application and \$100 for a renewal or modification of an existing license. One position would be required to collect and process the fees.

_	GF Approp	GF Resource	Total GF Impact
2017	\$15,000	\$50,000	\$35,000
	NGF Approp	Positions	Layoffs

Capture savings for new supervisor in fiscal and grants management office

Aligns appropriation with the budgeted salary of the recently hired supervisor position in the fiscal and grants management office.

	GF Approp	GF Resource	Total GF Impact
2017	-\$13,000	\$0	\$13,000

Reduce funding for analyst position in the reimbursement office

Reduces budgeted salary of a new position in the reimbursement office.

	GF Approp	GF Resource	Total GF Impact
2017	-\$18,581	\$0	\$18,581

Eliminate two temporary positions associated with Certified Community Behavioral Health Center project

Eliminates funding associated with two temporary support positions for the Certified Community Behavioral Health Center pilot project, which has been discontinued.

	GF Approp	GF Resource	Total GF Impact
2017	-\$54,400	\$0	\$54,400

Capture salary savings for positions in the Quality Management office

Delays the hiring of positions in the quality management office. These positions include nine licensing specialists, program administrators, data analysts, and internal reviewer/risk mitigators. Hiring will be delayed by up to four months.

	GF Approp	GF Resource	Total GF Impact
2017	-\$357,659	\$0	\$357,659

Fully allocate background check fees

Appropriates NGF associated with revenues received for an increased number of background checks. In addition, the FBI has lowered its cost by \$12 per background check. This allows more program costs to be covered by fees rather than general fund dollars.

	GF Approp	GF Resource	Total GF Impact
2017	-\$37,000	\$0	\$37,000
	NGF Approp	Positions	Layoffs

Capture turnover and vacancy savings for IT positions

Delays by four months the hiring of positions that support IT requirements within the department, including support for One Mind, which is the agency's electronic health record project.

-	GF Approp	GF Resource	Total GF Impact
2017	-\$671,872	\$0	\$671,872

Capture turnover and vacancy savings for behavioral health positions

Delays the hiring of positions that support behavioral health requirements.

	GF Approp	GF Resource	Total GF Impact
2017	-\$17,076	\$0	\$17,076

Reduce VITA costs for computer and telecom hardware

Reduces expenditures for IT services.

	GF Approp	GF Resource	Total GF Impact
2017	-\$200,000	\$0	\$200,000

Totals For Department of Behavioral Health and Developmental Services (720)

	GF Approp	GF Resource	Total GF Impact
2017	-\$2,562,913	\$1,150,000	\$3,712,913
	NGF Approp	Positions	Layoffs
2017	-\$1,063,000	-0.85	1

Mental Health Treatment Centers (792)

Capture special fund balances

Captures special fund balances at state facilities. Of this amount, \$3.9 million is specifically associated with excess revenue collections in FY 2016. In addition, budget language currently allows the agency to retain up to \$30 million in nongeneral fund balances (excluding federal grants). A budget amendment to lower the cap to \$25 million will be included in the Governor's introduced budget.

	GF Approp	GF Resource	Total GF Impact	
2017	\$0	\$8,910,673	\$8,910,673	

Totals For Mental Health Treatment Centers (792)

_	GF Approp	GF Resource	Total GF Impact
2017	\$0	\$8,910,673	\$8,910,673
	NGF Approp	Positions	Layoffs
2017	\$0	0.00	0

Intellectual Disabilities Training Centers (793)

Capture unobligated dollars from Training Centers

Reduces unobligated general fund support in the training centers. A similar amount was offered as a pledged balance at the end of FY 2016 and will not affect current services.

	GF Approp	GF Resource	Total GF Impact
2017	-\$2,500,000	\$0	\$2,500,000

Totals For Intellectual Disabilities Training Centers (793)

	GF Approp	GF Resource	Total GF Impact
2017	-\$2,500,000	\$0	\$2,500,000
	NGF Approp	Positions	Layoffs
2017	\$0	0.00	0

Department for Aging and Rehabilitative Services (262)

Reduce current year support for Didlake, Inc.

Reduces support for a contract with Didlake, Inc., for extended employment services and long-term employment support services.

	GF Approp	GF Resource	Total GF Impact
2017	-\$100,000	\$0	\$100,000

Delay implementation of Long Term Employment Support Services (LTESS) expansion

Removes new funding that would have expanded the LTESS program.

	GF Approp	GF Resource	Total GF Impact
2017	-\$375,000	\$0	\$375,000

Delay implementation of brain injury contracts service expansion

Removes new funding that would have expanded programs. The agency has \$5.4 million for brain injury services.

	GF Approp	GF Resource	Total GF Impact
2017	-\$375,000	\$0	\$375,000

Delay transition services for Centers for Independent Living contracts

Removes new funding that would be used for Centers for Independent Living to meet expanded transitional services requirements.

	GF Approp	GF Resource	Total GF Impact
2017	-\$200,000	\$0	\$200,000

Reduce funding to care coordination for the Elderly Virginians Program

Reduces funding for a program providing mobile, brief intervention and service linking as a form of care coordination.

	GF Approp	GF Resource	Total GF Impact
2017	-\$1,039,819	\$0	\$1,039,819

Reduce funding for Pharmacy Connect Program in southwest Virginia

Reduces funding to contract with Mountain Empire Older Citizens, Inc., to administer the Pharmacy Connect Program in southwest Virginia.

	GF Approp	GF Resource	Total GF Impact
2017	-\$145,834	\$0	\$145,834

Reduce funding for Jewish Social Service Agency

Reduces funding for the Jewish Social Service Agency to provide in-home care and safety net services.

_	GF Approp	GF Resource	Total GF Impact
2017	-\$50,000	\$0	\$50,000

Reduce administrative cost of disability determination services program

Reduces general fund support for the program that determines Title XIX disability claims.

	GF Approp	GF Resource	Total GF Impact
2017	-\$80,380	\$0	\$80,380

Reduce administrative cost by streamlining payroll processing

Eliminates two positions in payroll services. This is an effort to streamline payroll services and potentially move to the statewide Payroll Service Bureau.

	GF Approp	GF Resource	Total GF Impact
2017	-\$49,374	\$0	\$49,374
	NGF Approp	Positions	Layoffs
2017	-\$41,792	-2.00	2

Totals For Department for Aging and Rehabilitative Services (262)

	GF Approp	GF Resource	Total GF Impact
2017	-\$2,415,407	\$0	\$2,415,407
	NGF Approp	Positions	Layoffs
2017	-\$41,792	-2.00	2

Wilson Workforce and Rehabilitation Center (203)

Delay hiring of positions

Captures turnover and vacancy savings.

	GF Approp	GF Resource	Total GF Impact
2017	-\$252,755	\$0	\$252,755

Totals For Wilson Workforce and Rehabilitation Center (203)

	GF Approp	GF Resource	Total GF Impact
2017	-\$252,755	\$0	\$252,755
	NGF Approp	Positions	Layoffs
2017	\$0	0.00	0

Department of Social Services (765)

Administrative reduction in program management services and administrative support services

Applies a one percent general fund reduction to program management services and administrative and support services, net of mandated VITA charges.

	GF Approp	GF Resource	Total GF Impact
2017	-\$421,685	\$0	\$421,685
	NGF Approp	Positions	Layoffs
2017	-\$605,373	0.00	0

Totals For Department of Social Services (765)

	GF Approp	GF Resource	Total GF Impact
2017	-\$421,685	\$0	\$421,685
	NGF Approp	Positions	Layoffs
2017	-\$605,373	0.00	0

Virginia Board for People with Disabilities (606)

Account for information technology storage savings

Captures the anticipated savings associated with moving to less expensive information technology storage options.

	GF Approp	GF Resource	Total GF Impact
2017	-\$9,100	\$0	\$9,100

Eliminate general fund earmarked for employee raise

Captures general fund dollars that were earmarked to cover the state share of an employee pay increase.

	GF Approp	GF Resource	Total GF Impact
2017	-\$1,810	\$0	\$1,810

Totals For Virginia Board for People with Disabilities (606)

	GF Approp	GF Resource	Total GF Impact
2017	-\$10,910	\$0	\$10,910
	NGF Approp	Positions	Layoffs
2017	\$0	0.00	0

Department for the Blind and Vision Impaired (702)

Capture anticipated staff vacancy savings

Captures turnover and vacancy savings associated with delayed hirings in FY 2017.

_	GF Approp	GF Resource	Total GF Impact
2017	-\$266,508	\$0	\$266,508
	NGF Approp	Positions	Layoffs
2017	-\$266,508	0.00	0

Totals For Department for the Blind and Vision Impaired (702)

	GF Approp	GF Resource	Total GF Impact
2017	-\$266,508	\$0	\$266,508
		Desitions	Lavaffa
	NGF Approp	Positions	Layoffs

Virginia Rehabilitation Center for the Blind and Vision Impaired (263)

Decrease general fund support

Reduces funding for training individuals whose cost cannot be covered by federal vocational rehabilitation revenue.

_	GF Approp	GF Resource	Total GF Impact
2017	-\$18,500	\$0	\$18,500
	NGF Approp	Positions	Layoffs
2017	-\$18,500	0.00	0

Totals For Virginia Rehabilitation Center for the Blind and Vision Impaired (263)

	GF Approp	GF Resource	Total GF Impact
2017	-\$18,500	\$0	\$18,500
	NGF Approp	Positions	Layoffs
2017	-\$18,500	0.00	0

TOTALS FOR OFFICE OF HEALTH & HUMAN RESOURCES

	GF Approp	GF Resource	Total GF Impact
2017	-\$11,554,826	\$11,719,050	\$23,273,876
	NGF Approp	Positions	Layoffs

Office of Natural Resources

Department of Conservation and Recreation (199)

Revert excess Todd Lake Dam funding

Captures unused funding for the Todd Lake Dam rehabilitation project. The project recently closed and the cost was lower than planned.

	GF Approp	GF Resource	Total GF Impact
2017	\$0	\$344,711	\$344,711

Return unobligated funds in the Dam Safety, Flood Prevention and Protection Assistance Fund

Returns a portion of the unobligated balances in the Dam Safety, Flood Prevention and Protection Assistance Fund to the general fund.

	GF Approp	GF Resource	Total GF Impact
2017	\$0	\$200,000	\$200,000

Revert unobligated prior-year cash in the Natural Resources Commitment Fund

Transfers unobligated prior-year cash, generated from one-half of the \$20.00 fee assessed on deeds, in the Natural Resources Commitment Fund to the general fund.

	GF Approp	GF Resource	Total GF Impact
2017	\$0	\$528,000	\$528,000

Eliminate one-time funding provided for the Swift Creek Bike Trail

Removes funding provided to support the Swift Creek Bike Trail. The funds were provided to leverage support through a public-private partnership.

	GF Approp	GF Resource	Total GF Impact
2017	-\$635,000	\$0	\$635,000

Capture turnover and vacancy savings

Captures savings associated with delays in the filling of vacant positions.

	GF Approp	GF Resource	Total GF Impact
2017	-\$224,000	\$0	\$224,000

Eliminate four positions

Eliminates four positions. The associated workload will be absorbed by existing staff.

	GF Approp	GF Resource	Total GF Impact
2017	-\$200,000	\$0	\$200,000
	NGF Approp	Positions	Layoffs

Totals For Department of Conservation and Recreation (199)

	GF Approp	GF Resource	Total GF Impact
2017	-\$1,059,000	\$1,072,711	\$2,131,711
	NGF Approp	Positions	Layoffs
2017	\$0	-4.00	4

Department of Environmental Quality (440)

Transfer cash from Hazardous Waste Management Fund

Transfers unobligated cash from the Hazardous Waste Management Fund to the general fund.

	GF Approp	GF Resource	Total GF Impact
2017	\$0	\$500,000	\$500,000

Transfer cash from the Waste Tire Trust Fund

Transfers unobligated cash from the Waste Tire Trust Fund to the general fund.

	GF Approp	GF Resource	Total GF Impact	
2017	\$0	\$1,038,230	\$1,038,230	

Totals For Department of Environmental Quality (440)

	GF Approp	GF Resource	Total GF Impact
2017	\$0	\$1,538,230	\$1,538,230
	NGF Approp	Positions	Layoffs
2017	\$0	0.00	0

Department of Historic Resources (423)

Reduce funding for the Civil War Historic Site Preservation Fund

Reduces funding for the Civil War Historic Site Preservation Fund by approximately 20 percent.

	GF Approp	GF Resource	Total GF Impact
2017	-\$207,615	\$0	\$207,615

Totals For Department of Historic Resources (423)

	GF Approp	GF Resource	Total GF Impact
2017	-\$207,615	\$0	\$207,615
	NGF Approp	Positions	Layoffs
2017	\$0	0.00	0

Marine Resources Commission (402)

Capture turnover and vacancy savings

Captures turnover and vacancy savings associated with delays in hiring.

	GF Approp	GF Resource	Total GF Impact
2017	-\$70,000	\$0	\$70,000

Reduce support for a catch assessment program

Utilizes Saltwater Recreational Fishing License revenue, currently set aside to supplement funds from the National Oceanic and Atmospheric Administration, for a catch assessment to support law enforcement and fisheries operations.

	GF Approp	GF Resource	Total GF Impact
2017	-\$50,000	\$0	\$50,000
	NGF Approp	Positions	Layoffs

End telephone registration component of the Fisheries Identification Program

Redirects Saltwater Recreational Fishing License funds, currently set aside to support the ability of saltwater anglers to register for the Fisheries Identification Program using a toll-free number, to support the law enforcement division. The impact of this action is anticipated to be minimal as only 12 percent of the registrations use the call-in registration program.

	GF Approp	GF Resource	Total GF Impact
2017	-\$75,000	\$0	\$75,000
	NGF Approp	Positions	Layoffs

Utilize federal funds to support data collection of river herring

Utilizes Commercial Fishing License revenue allocated to support data collection of river herring to support fisheries management activities. Federal funds are available to support the river herring project.

	GF Approp	GF Resource	Total GF Impact
2017	-\$40,000	\$0	\$40,000
	NGF Approp	Positions	Layoffs

Reduce nongeneral fund support for American eel assessment project

Utilizes Saltwater Recreational and Commercial Fishing License revenue allocated to support an annual assessment of the American eel to activities in the law enforcement and fisheries management programs. Approximately \$30,000 will remain available for the assessments, which will generate sufficient research and management data.

_	GF Approp	GF Resource	Total GF Impact
2017	-\$20,000	\$0	\$20,000
_			
_	NGF Approp	Positions	Layoffs

Use nongeneral fund dollars to support law enforcement activities

Utilizes unobligated balances in the Virginia Saltwater Recreational Fishing Development Fund to support activities in the Law Enforcement Division.

_	GF Approp	GF Resource	Total GF Impact
2017	-\$214,000	\$0	\$214,000
	NGF Approp	Positions	Layoffs
2017	\$214,000	0.00	0

Use unallocated nongeneral funds to support law enforcement activities

Utilizes unallocated moneys generated from the sale of Recreational and Commercial Fishing Licenses to support activities in the law enforcement program. A reduced level of funding will be available for research projects.

_	GF Approp	GF Resource	Total GF Impact
2017	-\$64,000	\$0	\$64,000
	NGF Approp	Positions	Layoffs

Close field office

Captures savings generated by consolidating field offices.

	GF Approp	GF Resource	Total GF Impact
2017	-\$1,100	\$0	\$1.100

Totals For Marine Resources Commission (402)

	GF Approp	GF Resource	Total GF Impact
2017	-\$534,100	\$0	\$534,100
	NGF Approp	Positions	Layoffs
2017	\$463,000	0.00	0

Virginia Museum of Natural History (942)

Delay filling vacant curator position

Delays hiring a Curator of Herpetology.

_	GF Approp	GF Resource	Total GF Impact
2017	-\$64,402	\$0	\$64,402

Capture personnel savings

Reduces wage security employee hours.

	GF Approp	GF Resource	Total GF Impact
2017	-\$14,161	\$0	\$14,161

Totals For Virginia Museum of Natural History (942)

	GF Approp	GF Resource	Total GF Impact
2017	-\$78,563	\$ 0	\$78,563
	NGF Approp	Positions	Layoffs
2017	\$0	0.00	0

TOTALS FOR OFFICE OF NATURAL RESOURCES

_	GF Approp	GF Resource	Total GF Impact
2017	-\$1,879,278	\$2,610,941	\$4,490,219
	NGF Approp	Positions	Layoffs

Office of Public Safety and Homeland Security

Department of Corrections (799)

Delay opening Culpeper Correctional Center

Delays the opening of the Culpeper Corrections Center for Women.

	GF Approp	GF Resource	Total GF Impact
2017	-\$6,737,228	\$0	\$6,737,228
	NGF Approp	Positions	Layoffs

Transfer nongeneral fund balances to general fund

Transfers, to the general fund, nongeneral fund revenue received from housing out-of-state inmates.

	GF Approp	GF Resource	Total GF Impact	
2017	\$0	\$411,076	\$411,076	

Capture savings resulting from staff turnover and vacancies

Captures savings resulting from staff turnover and vacancies.

	GF Approp	GF Resource	Total GF Impact	
2017	-\$4,000,000	\$0	\$4,000,000	

Reduce funding for equipment

Reduces funding for new and replacement equipment.

	GF Approp	GF Resource	Total GF Impact
2017	-\$4,140,013	\$0	\$4,140,013

Eliminate mothball funding for Mecklenburg Correctional Center

Eliminates funding provided for maintaining the Mecklenburg Correctional Center facility after it was closed. The facility has been demolished and the funding is no longer needed.

	GF Approp	GF Resource	Total GF Impact
2017	-\$443,048	\$0	\$443,048

Supplant general fund appropriations with nongeneral fund appropriations.

Supplants general fund appropriations with balances from Virginia Correctional Enterprises and a variety of other sources such as recycling revenue, surplus property, and insurance recoveries.

	GF Approp	GF Resource	Total GF Impact
2017	-\$1,200,000	\$0	\$1,200,000
	NGF Approp	Positions	Layoffs

Totals For Department of Corrections (799)					
	GF Approp	GF Resource	Total GF Impact		
2017	-\$16,520,289	\$411,076	\$16,931,365		
	NGF Approp	Positions	Layoffs		
2017	\$1,200,000	-255.00	0		

Department of Criminal Justice Services (140)

Delay awarding of grants

Delays the awarding of additional funding provided in the 2016 session for local pre-trial and community probation programs.

	GF Approp	GF Resource	Total GF Impact
2017	-\$1,500,000	\$0	\$1,500,000

Transfer available nongeneral fund cash balance to general fund

Transfers nongeneral cash balance from school resource officer grant program to the general fund. No current grants are affected by this action.

	GF Approp	GF Resource	Total GF Impact
2017	\$0	\$411,000	\$411,000

Capture available nongeneral fund balance

Transfers nongeneral fund cash balance from asset forfeiture proceeds to the general fund. This balance had been earmarked for administering the program and the action will not affect any distribution of asset forfeiture funds to law enforcement.

	GF Approp	GF Resource	Total GF Impact
2017	\$0	\$146,388	\$146,388

Totals For Department of Criminal Justice Services (140)

	GF Approp	GF Resource	Total GF Impact
2017	-\$1,500,000	\$557,388	\$2,057,388
	NGF Approp	Positions	Layoffs
2017	\$0	0.00	0

Department of Fire Programs (960)

Supplant agency administrative cost with nongeneral fund

Supplants general fund with nongeneral fund appropriation for agency administrative costs.

	GF Approp	GF Resource	Total GF Impact
2017	-\$123,712	\$0	\$123,712
	NGF Approp	Positions	Layoffs

Totals For Department of Fire Programs (960)

	GF Approp	GF Resource	Total GF Impact
2017	-\$123,712	\$0	\$123,712
	NGF Approp	Positions	Layoffs
2017	\$123,712	0.00	0

Department of Forensic Science (778)

Realize savings from reduced discretionary spending, vacancies, and operational efficiencies

Realizes savings from a combination of efficiency measures, reducing discretionary spending, and capturing vacancy savings. Efficiency measures include: conducting remote inspection of equipment, performing maintenance in-house of certain generators and fuel tanks, reducing the use of postage for documents that can be sent electronically, capturing nongeneral fund cash balances from sale of surplus equipment, and eliminating services related to the Questioned Documents section due to difficulty in recruiting examiners. Reduction of discretionary spending includes: delayed replacement of vehicles and other equipment, reduced hours of wage employees, reduced overtime spending, delayed employee incentives, eliminating discretionary spending related to travel, and discontinuing providing free marijuana field test kits to some localities. Finally, the strategy captures existing vacancy savings related to facilities management.

	GF Approp	GF Resource	Total GF Impact	_
2017	-\$1,087,393	\$19,771	\$1,107,164	
	NGF Approp	Positions	Layoffs	

Totals For Department of Forensic Science (778)

	GF Approp	GF Resource	Total GF Impact
2017	-\$1,087,393	\$19,771	\$1,107,164
	NGF Approp	Positions	Layoffs
2017	\$0	-3.00	2

Department of State Police (156)

Supplant general fund appropriation with nongeneral fund cash balances

Supplants general fund appropriation with nongeneral fund cash balances that were generated in: the Sex Offender Registry Fund, Help Eliminate Auto Theft (HEAT) Fund, the Insurance Fraud Fund, and the Safety Fund.

	GF Approp	GF Resource	Total GF Impact
2017	-\$5,557,277	\$0	\$5,557,277
	NGF Approp	Positions	Layoffs
2017	\$5,557,277	0.00	0

Capture vacancy savings

Eliminates new funding provided in 2016 session for positions that have not yet been filled at New River Valley area office.

_	GF Approp	GF Resource	Total GF Impact
2017	-\$205,772	\$0	\$205,772

Capture vacancy savings

Eliminates new funding provided in 2016 session for positions that have not yet been filled to create Special Operations Division.

	GF Approp	GF Resource	Total GF Impact
2017	-\$1,050,000	\$0	\$1,050,000

Totals For Department of State Police (156)					
	GF Approp	GF Resource	Total GF Impact		
2017	-\$6,813,049	\$0	\$6,813,049		
	NGF Approp	Positions	Layoffs		
2017	\$5,557,277	0.00	0		

Virginia Parole Board (766)

Delay hiring support position

Delays the hiring of an Administrative Staff Assistant.

	GF Approp	GF Resource	Total GF Impact
2017	-\$17,260	\$0	\$17,260

Totals For Virginia Parole Board (766)

	GF Approp	GF Resource	Total GF Impact
2017	-\$17,260	\$0	\$17,260
	NGF Approp	Positions	Layoffs
2017	\$0	0.00	0

TOTALS FOR OFFICE OF PUBLIC SAFETY AND HOMELAND SECURITY

_	GF Approp	GF Resource	Total GF Impact
2017	-\$26,061,703	\$988,235	\$27,049,938
_			
	NGF Approp	Positions	Layoffs

Office of Technology

Innovation and Entrepreneurship Investment Authority (934)

Adjust support to the Commonwealth Research and Commercialization Fund (CCRF)

Reduces the funding available for CRCF awards by \$31,365, and supplants \$168,653 general fund with \$168,653 of unobligated funds already in the CRCF to support the 2017 CRCF award cycle. The CRCF unobligated funds are from three awardees who declined their awards.

	GF Approp	GF Resource	Total GF Impact
2017	-\$200,018	\$0	\$200,018

Adjust support for the Commonwealth Growth Accelerator Program (GAP)

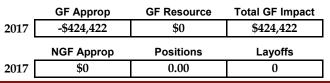
Shifts general fund support used for investing in GAP companies. In lieu of general fund, the Center for Innovative Technology will rely on unobligated balances from the GAP fund to support fiscal year 2017 awards.

	GF Approp	GF Resource	Total GF Impact
2017	-\$224,404	\$0	\$224,404

Totals For Innovation and Entrepreneurship Investment Authority (934)

	GF Approp	GF Resource	Total GF Impact
2017	-\$424,422	\$0	\$424,422
	NGF Approp	Positions	Layoffs
2017	\$0	0.00	0

TOTALS FOR OFFICE OF TECHNOLOGY



Office of Veterans and Defense Affairs

Department of Veterans Services (912)

Capture unneeded grant funding

Reduces the amount of funding available for the Virginia Values Veterans (V3) program. It is not expected that these funds will be needed to meet the grant requests in FY 2017.

	GF Approp	GF Resource	Total GF Impact
2017	-\$144,057	\$0	\$144,057

Totals For Department of Veterans Services (912)

	GF Approp	GF Resource	Total GF Impact
2017	-\$144,057	\$0	\$144,057
	NGF Approp	Positions	Layoffs
2017	\$0	0.00	0

TOTALS FOR OFFICE OF VETERANS AND DEFENSE AFFAIRS

	GF Approp	GF Resource	Total GF Impact
2017	-\$144,057	\$0	\$144,057
	NGF Approp	Positions	Layoffs
2017	\$0	0.00	0

GRAND TOTALS

	GF Approp	GF Resource	Total GF Impact
2017	-\$56,054,061	\$16,940,068	\$72,994,129
_	NGF Approp	Positions	Layoffs
2017	\$4,193,107	-285.85	26