# 2018-20 Strategic Plan

# Virginia School for the Deaf and the Blind [218]

### **Mission**

The mission of the Virginia School for the Deaf and the Blind is to provide educational programs and services to students ages 0 through 21 who are deaf, blind and sensory impaired with other disabilities. Educational and residential services shall promote:

- V Value for each person and his/her unique abilities
- S Success in meeting each student's academic goals
- D Diversity in instruction to meet the needs of all students
- B Building opportunities that foster expertise in technology and its integration, communication, and achievement for all staff and students and their families.

# Vision

VSDB exists to provide an environment which fosters self-confident students who are contributing citizens and life-long learners and to be a resource of excellence for the communities of Virginia who serve students who are deaf, blind, deaf-blind, or who are deaf or blind with other disabilities.

# **Values**

Students learn best when actively engaged in the learning process. Students learn best when VSDB staff maintain high expectations for student learning. All students in our school need an equal and appropriate opportunity to learn. Curriculum needs to incorporate a variety of learning activities to accommodate differences in student learning. Motivation to learn is influenced by a student's emotional state, beliefs, interests, goals and habits of thinking. Teachers, administrators, parents and the community share the responsibility for helping students learn. All students benefit from frequent and positive interactions with peers and others. Students need positive role models throughout the school community.

## Finance

### **Financial Overview**

VSDB administers a budget of approximately \$12 million dollars which includes general and non-general funds. VSDB receives federal grants that are managed under the specified mandates for each grant.

# **Biennial Budget**

	2019 General Fund	2019 Nongeneral Fund	2020 General Fund	2020 Nongeneral Fund
Initial Appropriation for the Biennium	10,784,090	1,306,082	10,784,090	1,306,082
Changes to Initial Appropriation	0	0	0	0

(Changes to Initial Appropriation will be 0 when the plan is created. They will change when the plan is updated mid-biennium.)

#### Customers

### **Anticipated Changes to Customer Base**

# **Current Customer List**

Predefined Group	User Defined Group	Number Served Annually	Potential Number of Annual Customers	Projected Customer Trend
Student	Deaf/hard of hearing students attending VSDB	37	200	Stable
Student	Blind/visually impaired students attending VSDB.	28	200	Stable
Student	Deaf, blind and multi-disabled residential students attending VSDB.	50	200	Stable

Student	Deaf, blind and multi-disabled day students attending VSDB.	25	50	Stable	
Student	Multi-disabled students attending VSDB	10	200	Increase	

# **Partners**

Name	Description
Area medical providers and hospital facilities	Assist in providing medical care to VSDB students
Blue Ridge Community College	Provides continuing education and co-current enrollment for VSDB students
Businesses contracted to provide maintenance and services at VSDB	VSDB works with businesses to help maintain a safe and well operating campus
Businesses that provide gas, oil, etc.	These businesses are used to fill vehicles with gas for day-to-day state operation
Businesses that provide goods and services for use in the residential areas	Students and staff benefit from businesses that provided needed items or services in the residential area
Center for Transition Innovations (TTAC)	Collaborates in the development of transition services and programs
Commercial bus service	Provide weekly homegoing services to students.
Community Service Board	VSDB provides interpreting services; CSB provides mental health counseling
Department for the Blind and Vision Impaired (DBVI)	Collaborates on program development and work site placements
Department for Aging and Rehabilitative Services (DARS)	Collaborates on program development and work site placements
Department of Education (DOE)	Collaborates in the development of educational programs and services
Department of General Services (DGS)	Povides guidance on capital and maintenance reserve projects on campus
Department of Planning and Budget (DPB)	Provides fiscal oversight to VSDB
Local businesses	Provide off- site work experience for VSDB students
Local school divisions and educational programs outside of VSDB	School divisions refer students to VSDB; VSDB provides outreach activities such as testing, consulting, advising, etc.
James Madison University	Provides volunteers to support the school and sports programs
Mary Baldwin University	Provides occupational therapist and/or physical therapist interns
Psychological Services	Contract with local licensed psychologist
Related Educational Support Services	Contract with local companies
Radford University	Provides student teachers
Staunton police department	Staunton police department provides additional patrol and services as needed.
University of Virginia Medical School	Provides vision clinics and practicum students
Valley Career and Technical Center	Offers vocational classes off-campus to VSDB students
Virginia Department of Transportation	Provides vehicle service and maintenance
Virginia Information Technology Agency (VITA)	VITA provides technologies oversight to the agency side of VSDB, including computer, internet, intranet and phone services
Woodrow Workforce and Rehabilitation Center	Provides vocational assessment and evaluation. Collaborates in program development and services

# **Agency Goals**

• Provide an accessible learning environment for students with sensory impairments that prepares them for either employment or post-secondary education upon graduation.

# **Summary and Alignment**

VSDB will provide programs and services that prepare students for the workforce or post-secondary education upon graduation.

#### **Associated State Goal**

Education: Elevate the levels of educational preparedness and attainment of our citizens.

# **Associated Societal Indicator**

High School Graduation

Objectives

» VSDB will provide a nine week independent living experience within the VSDB Independent Living Apartments (ILAs) to at least 50% of the eligible student population prior to graduation as measured by student participation date.

### Description

[Nothing Entered]

#### Objective Strategies

• Students who are eligible for the ILAS will participate in coursework with a focus on independent living skills for a semester course prior to the nine week ILA experience.

#### Measures

- Percentage of eligible students participating in the Independent Living Apartments (ILA) living experience.
- » All VSDB students who are at transition age will establish an open case with the Department for Aging and Rehabilitive Services (DARS) and/or the Department for the Blind and Vision Impaired (DBVI) prior to graduation to support transition services as measured by Individualized Education Plan (IEP) data.

#### Description

[Nothing Entered]

#### Objective Strategies

 VSDB will work collaboratively with DARS and DBVI to support successful student transitions into the workforce or post-secondary options.

#### Measures

- Individualized Education Plan (IEP) data and referral data to Department of Aging and Rehabilitative Services (DARS) and/or the Department for the Blind and the Vision Impaired (DBVI)
- » All students will participate in the Virginia State Assessment program as deemed appropriate through the IEP process, in preparation for post-secondary coursework as measured by IEP data.

#### Description

[Nothing Entered]

# Objective Strategies

• VSDB will work collaboratively with the student's local school division and the IEP team to determine the appropriate state assessment option for each student at the appropriate testing grade level.

#### Measures

» At least 75% of VSDB graduates will either be employed or enrolled in a post-secondary program within one year of graduation as measured by VDOE indicator #14 (Post-Secondary Survey)

# Description

[Nothing Entered]

#### Objective Strategies

[Nothing Entered]

## Measures

- Percentage of high school students who are enrolled in secondary post education vocational programs or have achieved employment within one year of graduation.
- VSDB will provide practicum experiences/training for individuals in related fields that provide services for individuals who are deaf, blind, deaf-blind, and deaf or blind with other disabilities.

### **Summary and Alignment**

VSDB partners with Mary Baldwin University, James Madison University, the University of Virginia, Radford University, Kent State University, Gallaudet University, Rochester School for the Deaf, George Mason University, and other higher education facilities to support intern and practicum placements at VSDB. Student teachers are housed on campus during their practicum/student teaching experience free of charge during their placement at VSDB. VSDB offers practicum placements in the areas of speech pathology, audiology, deaf education, education of the visually impaired, occupational therapy, physical therapy, orientation and mobility, and psychology.

#### **Associated State Goal**

Education: Elevate the levels of educational preparedness and attainment of our citizens.

#### **Associated Societal Indicator**

High School Graduation

### **Objectives**

» VSDB will maintain and increase partnerships with institutes of higher education for the 2019-20 school year as measured by practicum data.

#### Description

[Nothing Entered]

### Objective Strategies

- VSDB will explore other partnership opportunities with institutions of higher learning.
- VSDB will explore other area of practicum experiences that it may be able to offer to its partners.

Measures

 VSDB will provide a fully accessible residential program for students to support academic, social, and independent living skills development.

#### **Summary and Alignment**

VSDB's residential program extends learning beyond the classroom. VSDB provides residential services Monday through Friday, for any student who may live too far to commute on a daily basis or to any local student who demonstrates the need for continuous program supports to facilitate skill development in the areas of academics, social/emotional, and independent living skills. The residential program is fully accessible and provides students with a nurturing and safe learning environment. An array of extra-curricular activities that focus on sports, team building, student interest, and independent living skills are planned on a daily basis during residential hours.

### **Associated State Goal**

Education: Elevate the levels of educational preparedness and attainment of our citizens.

#### **Associated Societal Indicator**

High School Graduation

#### **Objectives**

» VSDB will provide an array of structured fully accessible residential hall services to include programs that support skill development in the areas of academic, social/emotional, and independent living skills for all residential student surveys and residential data.

## Description

[Nothing Entered]

#### Objective Strategies

- VSDB will review and revise the residential program offerings to meet the needs of a changing population.
- VSDB will collaborate with and align programs offered with the education program to ensure consistency.

#### Measures

• Total number of students who access the residential programs and services at VSDB.

### **Major Products and Services**

VSDB serves students who are ages 0-21 and who are deaf/hard of hearing, blind/visually impaired, deafblind, and sensory impaired with other disabilities. Students are referred through their local school division and must participate in the admission process for considered enrollment. VSDB works closely with the school divisions to ensure a smooth application process. VSDB has a rolling admission policy and currently serves 79 students in grades preschool through 12. Admission criteria are established by the Board of Visitors and are in compliance with the Code of Virginia. Students who qualify to apply to VSDB for enrollment must be served through special education services with deafness or blindness as their primary disability category. VSDB serves students on the vision continuum from low vision to blind. In addition, VSDB serves students who are deaf or hard of hearing and supports students who utilize American Sign Language, cochlear implants, and/or are more oral. In the multiple disabilities area, students are served who are deafblind or sensory impaired with other disabilities and who are able to function at a participatory level within the classroom.

Students are admitted as day or residential students. Residential students live on campus Sunday evening through Friday and return home every weekend. VSDB is seeing an increase in the need of services for students with emotional issues, students who are sensory impaired with autism, students who are multi-disabled and students who are more oral and want to learn American Sign Language as a communication option.

VSDB offers comprehensive educational programs and support services to students with sensory impairments as specified on each child's Individualized Education Plan (IEP). The school provides both residential and day options for children depending upon the distance from the child's home and his/her needs. VSDB provides the following services/programs:

- Educational opportunities for students to gain access to all diploma options
- · Students who are deaf/hard of hearing enjoy direct interaction through American Sign Language with peers and adults
- · Braille instruction and literacy
- · Career and technical training
- · Family-centered and language based developmental programs for infants, toddlers, and pre-school aged students
- · Weekly orientation and mobility instruction for all ages of students who are visually impaired
- · Daily living skills instruction
- Nutritional meals that meet dietary requirements developed with student's input
- Dormitory living in a nurturing residential setting for students starting at 5 years of age
- · Variety of sports programs for students who are deaf and blind
- · Transportation for residential students
- Extracurricular clubs
- · Deaf/Blind services
- Services for students who have sensory impairments and autism
- Outreach which includes consultations
- · Parent infant services
- Interpreters provide off campus communication

# **Staffing**

Authorized Maximum Employment Level (MEL) 185.5
Salaried Employees 157
Wage Employees 52
Contracted Employees 0

### **Key Risk Factors**

VSDB strives to meet the needs of a complex student population with over 85% of students being served through special education services for more than one disability. Approximately 90% of its high school student population is predicted to graduate with an Applied Studies diploma. VSDB is challenged to maintain both an academic and a functional/life skills program. As a result, VSDB teachers are challenged with multi-grade, multi-skill level classrooms. In addition, due to the specialized skill set required of the teachers, VSDB is challenged to retain employees and to recruit new hires.

VSDB's most significant barrier continues to be the lack of awareness, across the Commonwealth, of its program and services. As a result, enrollment is not where it should be. However, VSDB has been working for the past several years to establish a more solid financial base, develop new programs to meet the needs of the state, and to enhance and expand programs and services. As a result, the focus for the 2019-20 school year will continue be to increase awareness of VSDB's programs and services through an expanded marketing campaign.

## **Management Discussion**

# **General Information About Ongoing Status of Agency**

Over the past few years, VSDB had made great strides in establishing a more effective and sustainable foundation for its future. Financially, VSDB is stable and operates consistently within its budgetary guidelines. Programs and services have been reviewed, expanded and enhanced with the addition of many new programs. VSDB offers many programs that are unique to the Commonwealth, including but not limited to the following:

- Independent Living Apartments- located on campus and offering students a nine-week experience of supervised independent living. This program is supported by a VSDB designed curriculum to address the needs of its complex student population.
- Residential Program for students who are 18 years and older- allows adult students to live more independently within a supervised residential setting.
- Multi-year High School Program- allows high school students the opportunity to expand their education beyond the typical four-year
  program. Students are encouraged to continue their high school program until they age out of special education services at age 21 years
  old. This allows them to take advantage of the multiple programs and services that VSDB has to offer in order to be better prepared for
  life after graduation.
- Work Experience Program- provides opportunities for high school students to explore and experience various career fields both on and
  off campus. Work site placements are fully accessible and are designated and supported to meet the interest and the needs of the
  student.
- The VSDB CROPS Program- consists of the VSDB Educational Urban Farm and the VSDB Greenhouse components. The VSDB Educational Urban Farm is the largest in the Commonwealth and provides opportunities for students to be involved in every aspect of the

- growing process. The CROPS program exposes students to a healthier lifestyle including healthy food choices. Produce from the farm supplies the VSDB cafeteria where students can enjoy the "fruit of their labor".
- Nationally Certified Interveners- VSDB offers the most experienced and largest. Intervener program in the Commonwealth. VSDB's
  Interveners are nationally credentialed and provide unique support services for students who are Deafblind. The support of an Intervener
  for a student who is Deafblind has proven to have a significant impact on the student's educational progress.

The VSDB Foundation has been a crucial support to VSDB in its efforts to establish a more prosperous and sustainable agency. With its assistance, during the 2019-20 school year, VSDB will focus on marketing efforts throughout the Commonwealth in order to increase awareness of VSDB and its programs and services. VSDB's marketing plan consists of a full revision of its website, updated program marketing materials, and Public Service Announcements.

In addition, VSDB has worked to increase its community partnerships as well as its partnerships with other agencies of the Commonwealth. VSDB collaborates with its partners in the development and implementation of its programs and services.

### **Information Technology**

VSDB has made great strides in modernizing the IT offerings for Students, Teachers and Parents over the last 5 years. VITA's allowances for semi-autonomous decision making in the School IT Infrastructure have supported VSDB's ability to focus on bringing and keeping services online. Current investments include hardware and software maintenance and licensing. The current focus is regulatory compliance. A Business Impact Analysis and Risk Assessment was completed in 2017-2018 which formed the foundation of VSDB's IT Security Plan. The IT Security Plan is in its final phase of development with a completion date during the 2019-20 school year.

For the Virginia School for the Deaf and the Blind the factors impacting IT needs are the complexity and costliness of overlapping Federal and State legal and regulatory mandates. The unique needs of the students in the area of assistive technology are complicating factors in the effective and compliant delivery of services. VSDB maintains the same Student Information Systems, Individualized Education Plan (IEP) systems, Building Automation, and Security Systems as any other school district. These obligations add complex dynamics to VSDB IT.

# **Estimate of Technology Funding Needs**

## **Workforce Development**

The retention of employees in the educational and residential programs has been challenging. A significant factor is the increasing specialized skills required for all staff who provide direct student services and increased workload due to staffing shortages. In the past, VSDB has struggled to maintain competitive salaries with local school systems and organizations. However, with a more stable and more efficient management of the budget, over the past three years, VSDB has been able to implement salary alignments that supported more competitive salaries. The goal is to maintain competitive level which will support more effective retention and recruitment efforts. We are meeting most of these needs with wage staff; however, the retention of these employees is difficult due to the lack of benefits and low compensation.

## **Physical Plant**

Title

VSDB has an approved capital project for the renovation of the exterior of Main Hall, an original building from 1839 and currently houses administrative staff. The project to renovate Bradford Hall should be completed this calendar year. Bradford previously housed the infirmary and they will return to the building. VSDB has also received a project to Expand Emergency Generator Systems. This will be bid out this fiscal year. Through Maintenance Reserve, VSDB is completing painting projects, railing projects, and some roof repairs.

Su	upporting Documents			

File Type

### Classroom Instruction [19701]

#### **Description of this Program / Service Area**

Classroom instruction is provided to students who are deaf/hard of hearing, blind/visually impaired and multi-disabled through age 21. All services are provided to students as prescribed in their Individualized Education Plan (IEP). Teachers are licensed and endorsed in their content area as well as in the area of special education. Support services such as speech language therapy, occupational therapy, physical therapy, counseling, audiology, and medical services are provided by licensed providers. Teaching assistants helping in classrooms must have either an associate degree or pass a para-professional exam.

### **Mission Alignment**

The mission of the Virginia School for the Deaf and the Blind is to provide educational programs and services to students ages 0 through 21 who are deaf, blind and multi-disabled. Educational and residential services shall promote:

- V Value for each person and their unique abilities
- S Success in meeting each student's academic goals
- D Diversity in instruction to meet the needs of all students
- B Building opportunities that foster expertise in technology and its integration, communication, and achievement for all staff and students and their families.

The school provides a quality day and residential instructional program to children referred by local school divisions and serves as a resource for children with similar disabilities throughout the Commonwealth of Virginia. In addition, the school's educational philosophy is to provide students with many opportunities to learn in an environment that recognizes individual differences, challenges students to do their best, and actively involves the student in the learning process.

#### **Products and Services**

## **Description of Major Products and Services**

Instructional and support services to students who are deaf, blind, deaf/blind, and sensory impaired with other disabilities ages 0-21 in the Commonwealth of Virginia

Products / Services						
Product / Service	Statutory Authority	Regulatory Authority	Required Or Discretionary	GF	NGF	
educating students	Code of VA 22.1-348		Required	4,547,868	0	
educating students	Code of VA 22.1-348		Required	0	928,175	

### **Anticipated Changes**

## **Factors Impacting**

## **Financial Overview**

Classroom Instruction has \$4,547,868 in general funds and \$928,175 in non general funds. This is 45% of the total budget appropriation.

# Biennial Budget

	2019 General Fund	2019 Nongeneral Fund	2020 General Fund	2020 Nongeneral Fund
Initial Appropriation for the Biennium	4,547,868	928,175	4,547,868	928,175
Changes to Initial Appropriation	0	0	0	0

# **Supporting Documents**

# Occupational-Vocational Instruction [19703]

# **Description of this Program / Service Area**

VSDB will provide transition planning for its deaf, blind and multi-disabled students.

# **Mission Alignment**

Transition services supports our mission in that VSDB provides quality career and technical training to its students.

### **Products and Services**

# **Description of Major Products and Services**

Products / Services						
Product / Service	Statutory Authority	Regulatory Authority	Required Or Discretionary	GF	NGF	
transition services	Code of VA 22.1-348		Required	158,065	0	

# **Anticipated Changes**

# **Factors Impacting**

# **Financial Overview**

The amount of general funds budgeted for this area is \$158,065 which is 1% of the total appropriation.

# **Biennial Budget**

	2019 General Fund	2019 Nongeneral Fund	2020 General Fund	2020 Nongeneral Fund
Initial Appropriation for the Biennium	158,065	0	158,065	0
Changes to Initial Appropriation	0	0	0	0

# **Supporting Documents**

# **Outreach and Community Assistance [19710]**

### **Description of this Program / Service Area**

VSDB provides Outreach services to include but not limited to evaluations and consultations regarding students and programs.

### **Mission Alignment**

Outreach is part of the school's mission. Outreach services are provided at no cost to the local school divisions, to individuals, parents, and to other educational programs.

#### **Products and Services**

### **Description of Major Products and Services**

VSDB's Outreach Program provides extensive services to school divisions across the state to include but not limited to evaluations and consultations regarding students and programs. VSDB's expertise in the area of sensory impairment typically is beyond the resources of public school divisions. Therefore, VSDB provides essential insight and guidance to school divisions in the development and delivery of programs and services. In addition, VSDB's Outreach program provides trainings state wide related to serving students with sensory impairment. Community based outreach activities are also coordinated and provided for families and professionals working with students who are sensory impaired. Often, these activities are done in collaboration with other state agencies and organizations serving students with sensory impairment. Activities may include events such as a "beeper" Easter egg hunt for the blind, plays, museums, etc.

Products / Services						
Product / Service	Statutory Authority	Regulatory Authority	Required Or Discretionary	GF	NGF	
outreach	Code of VA 22.1-348		Required	42,195	0	

# **Anticipated Changes**

# **Factors Impacting**

## **Financial Overview**

Outreach services are provided by faculty and staff. As of FY15, the Department of Education funded an Outreach Director for the school.

# **Biennial Budget**

	2019 General Fund	2019 Nongeneral Fund	2020 General Fund	2020 Nongeneral Fund
Initial Appropriation for the Biennium	42,195	0	42,195	0
Changes to Initial Appropriation	0	0	0	0

# **Supporting Documents**

# Food and Dietary Services [19801]

### **Description of this Program / Service Area**

Residential students are provided three nutritious meals that meet the state and federal food nutritional guidelines. Day students receive two meals a day. The Nutrition Program Manager trains food service staff in proper management techniques.

### **Mission Alignment**

Students who attend VSDB must receive nutritious meals while in school and in the residential halls. Some students are on special diets due to medical needs. The licensed infirmary staff and Nutrition Program Manager ensure that all meals meet state and federal guidelines.

#### **Products and Services**

#### **Description of Major Products and Services**

Nutritious meals provided three times daily to students.

Products / Services						
Product / Service	Statutory Authority	Regulatory Authority	Required Or Discretionary	GF	NGF	
food services	Code of VA 22.1-348		Required	411,392	38,493	

### **Anticipated Changes**

# **Factors Impacting**

The federal school nutritional guidelines that VSDB follows are more nutritous and healthy for students, however the cost of the food purchased to meet these guidelines is continuously rising. The cafeteria does receive seasonal vegetables from the VSDB Educational Farm which helps to offset the costs.

#### **Financial Overview**

This amount includes the salaries for the Nutrition Program Manager and food service providers as well as supplies. The amount of general funds budgeted is \$411,392 and nongeneral funds is \$38,493 which is 4% of the total appropriation.

#### **Biennial Budget**

	2019 General Fund	2019 Nongeneral Fund	2020 General Fund	2020 Nongeneral Fund
Initial Appropriation for the Biennium	411,392	38,493	411,392	38,493
Changes to Initial Appropriation	0	0	0	0

### **Supporting Documents**

# Medical and Clinical Services [19802]

# **Description of this Program / Service Area**

VSDB's nursing staff provides daily medical needs to the students. Staff are on campus from 7:00 am to 11:00 pm and on call during 11:00 pm to 7:00 am. Doctors are contracted to provide medical assistance when needed. Students are transported to the local hospital for emergency care when needed.

# **Mission Alignment**

Students must be healthy to participate in school and dormitory activities. Medical care is provided according to the school's policies and doctor's orders.

### **Products and Services**

#### **Description of Major Products and Services**

Qualified medical personnel are hired to provide for the medical needs of the students.

Products / Services					
Product / Service Statutory Authority Regulatory Authority Required Or Discretionary					NGF
medical services	Code of VA 22.1-348		Required	403,650	0

# **Anticipated Changes**

# **Factors Impacting**

### **Financial Overview**

Medical and clinical services include our nursing staff and contracted physician services, medical supplies, and miscellaneous needs of the infirmary. The amount budgeted is \$403,650 in general funds and is 3% of the total appropriation.

# **Biennial Budget**

	2019 General Fund	2019 Nongeneral Fund	2020 General Fund	2020 Nongeneral Fund
Initial Appropriation for the Biennium	403,650	0	403,650	0
Changes to Initial Appropriation	0	0	0	0

# **Supporting Documents**

# **Physical Plant Services [19803]**

### **Description of this Program / Service Area**

The campus at VSDB is well maintained with respect to the limited number of staff. A full-time maintenance and cleaning staff administer daily care to the buildings. Work orders are completed in a timely manner. Public Safety/security personnel monitor the campus on a 24-hour 7-day a week basis to keep students, staff, and the grounds safe. Care is given to following all environmental regulations.

# **Mission Alignment**

Buildings must be safely maintained to house students in the educational and dormitory setting. The educational and dormitory buildings are close together for better supervision and accessibility.

### **Products and Services**

### **Description of Major Products and Services**

Buildings must meet standards for ADA compliance and fire safety rules.

Products / Services						
Product / Service Statutory Authority Regulatory Authority Required Or Discretionary					NGF	
Maintenance services	Code of VA 22.1-348		Required	0	99,820	
Public Safety services	Code of VA 22.1-348		Required	0	0	

# **Anticipated Changes**

# **Factors Impacting**

#### **Financial Overview**

Physical plant services include staff salaries, maintenance costs, housekeeping, public safety and utilities. The general fund amount is \$2,000,456 and the nongeneral fund amount is \$99,820 which is 17% of the total appropriation.

# **Biennial Budget**

	2019 General Fund	2019 Nongeneral Fund	2020 General Fund	2020 Nongeneral Fund
Initial Appropriation for the Biennium	2,000,456	99,820	2,000,456	99,820
Changes to Initial Appropriation	0	0	0	0

### **Supporting Documents**

# Residential Services [19804]

### **Description of this Program / Service Area**

Residential living is available to all students. Residential staff are trained in behavior management techniques, CPR, First Aid, and Medical Management Training. They provide a nurturing environment to all students. A high percentage of the residential staff in the Deaf Department are deaf and communicate fluently using American Sign Language with students as well as serve as successful role models.

# **Mission Alignment**

VSDB provides residential services to students who prefer to live on campus due to commute time or to students who demonstrate a need for intensive support and programming beyond the school day to support progress.

### **Products and Services**

### **Description of Major Products and Services**

Residential halls provide housing for students to stay on campus and attend classes daily.

Products / Services					
Product / Service Statutory Authority Regulatory Authority Required Or Discretionary					
residential services	Code of VA 22.1-348		Required	1,779,804	0
student center			Discretionary	0	4,400

# **Anticipated Changes**

# **Factors Impacting**

#### **Financial Overview**

Residential services include staff salaries and miscellaneous needs for the dormitories. The amount of general funds is \$1,779,804 and the amount of nongeneral funds is \$4,400 which is 15% of the total appropriation.

# **Biennial Budget**

	2019 General Fund	2019 Nongeneral Fund	2020 General Fund	2020 Nongeneral Fund
Initial Appropriation for the Biennium	1,779,804	4,400	1,779,804	4,400
Changes to Initial Appropriation	0	0	0	0

### **Supporting Documents**

# Transportation Services [19805]

### **Description of this Program / Service Area**

Daily transportation is available for students who travel off campus for vocational programs, community based instruction, work experiences, extra curricular activities, support services or leisure activities. VSDB contracts with a charter bus service to provide weekly transportation to residential students who live throughout the Commonwealth. VSDB also provides weekly transportation to residential students for homegoing. Local school systems provide transportation for day students.

# **Mission Alignment**

Students are transported to and from school on a weekly basis at no cost to families or local school divisions. Local school divisions provide daily transportation for day students.

#### **Products and Services**

### **Description of Major Products and Services**

Bus and car transportation for staff and students.

Vehicles for use in maintaining the VSDB campus.

Products / Services					
Product / Service	Statutory Authority	Regulatory Authority	Required Or Discretionary	GF	NGF
transportation	Code of VA 22.1-348		Required	354,334	0

#### **Anticipated Changes**

# **Factors Impacting**

# **Financial Overview**

Transportation services include staff salary, vehicle maintenance, and bus services on and off campus for recreational and educational needs. In addition, this amount includes chartered bus service on home going weekends to transport students on Fridays and Sundays. The amount of general funds is \$354,334 which is 3% of the total appropriation.

## Biennial Budget

	2019 General Fund	2019 Nongeneral Fund	2020 General Fund	2020 Nongeneral Fund
Initial Appropriation for the Biennium	354,334	0	354,334	0
Changes to Initial Appropriation	0	0	0	0

# **Supporting Documents**

# **General Management and Direction [19901]**

# **Description of this Program / Service Area**

Qualified staff oversee the daily management of all programs at VSDB. The Superintendent is the head of the agency with oversight over the agency. There are nine directors that report directly to the superintendent.

### **Mission Alignment**

The business functions of the school must run smoothly and efficiently to meet budget and mission goals.

### **Products and Services**

# **Description of Major Products and Services**

General and fiscal management of the agency.

Products / Services							
Product / Service	Statutory Authority	Regulatory Authority	Required Or Discretionary	GF	NGF		
administration	Code of VA 22.1-348		Required	176,851	53,470		
finance	Code of VA 22.1-348		Required	616,232	0		
procurement	Code of VA 22.1-348		Required	85,580	0		
admissions	Code of VA 22.1-348		Required	84,069	0		
human resources	Code of VA 22.1-348		Required	275,229	0		
IT services	Code of VA 22.1-348		Required	286,376	0		
Foundation services			Discretionary	0	181,724		

# **Anticipated Changes**

# **Factors Impacting**

### **Financial Overview**

General management services includes staff salaries, office supplies, and equipment. The amount of general funds is \$1,086,326 and nongeneral funds is \$235,194 which is 11% of the total budget appropriation.

# **Biennial Budget**

	2019 General Fund	2019 Nongeneral Fund	2020 General Fund	2020 Nongeneral Fund
Initial Appropriation for the Biennium	1,086,326	235,194	1,086,326	235,194
Changes to Initial Appropriation	0	0	0	0

# **Supporting Documents**